### I. SCHOOL INFORMATION AND COVER PAGE

Created Friday, July 11, 2014 Updated Monday, August 04, 2014

# Page 1

#### 1. SCHOOL NAME

(Select School name from dropdown menu; BEDS # appears first)

010100860907 GREEN TECH HIGH CS

#### 2. CHARTER AUTHORIZER

SUNY-Authorized Charter School

#### 3. DISTRICT / CSD OF LOCATION

Albany

### 4. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
321 Northern Blvd Albany, NY 12210	518-694-3400	518-694-3401	

#### 4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Paul Miller
Title	School Leader
Emergency Phone Number (###-####)	

### 5. SCHOOL WEB ADDRESS (URL)

www.greentechhigh.org

#### 6. DATE OF INITIAL CHARTER

2006-07-01 00:00:00

#### 7. DATE FIRST OPENED FOR INSTRUCTION

2008-08-01 00:00:00

# 8. TOTAL NUMBER OF STUDENTS ENROLLED IN 2013-14 (as reported on BEDS Day)

(as reported on BEDS Day)

# 9. GRADES SERVED IN SCHOOL YEAR 2013-14

Check all that apply

• 9			
• 10			
• 11			
• 12			

# 10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes/No	Name of CMO/EMO
No	

# Page 2

# 11. FACILITIES

Will the School maintain or operate multiple sites?

No, just one site.

### 12. SCHOOL SITES

Please list the sites where the school will operate in 2014-15.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	321 Northern Blvd Albany, NY 12210	518-694-34 00	ALBANY CITY SD	9-12	Yes	Rent/Lease

# 12a. Please provide the contact information for Site 1 (same as the primary site).

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Paul Miller			
Operational Leader	Brian Rodriguez			

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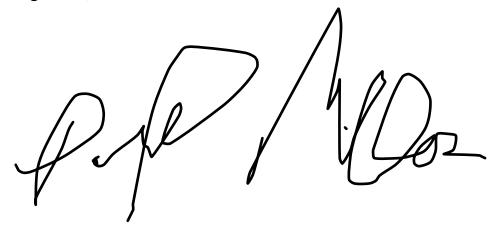
14. Were there any revisions to the school's charter during the 2013-2014 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

No

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees

Sinke Wild W

Thank you.

# Appendix A: Link to the New York State School Report Card

Created Tuesday, July 29, 2014

# Page 1

Charter School Name: 010100860907 GREEN TECH HIGH CS

### 1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

http://data.nysed.gov/profile.php?instid=800000059776

# GREEN TECH HIGH CHARTER SCHOOL

# 2013-14 ACCOUNTABILITY PLAN PROGRESS REPORT

Submitted to the SUNY Charter Schools Institute on:

September 15, 2014

By Dr. Paul Miller

321 Northern Blvd Albany, NY12210 Phone (518) 694-3400 Fax (518) 694-3401 Dr. Paul Miller, Principal, prepared this 2013-14 Accountability Progress Report on behalf of the school's board of trustees:

Trustee's Name	Board Position
David E. Nardolillo	Chair; Academic Excellence, Governance
Pam Williams	Secretary; Academic Excellence, Strategic Planning
Vincent Commisso	Treasurer; Budget/Finance
Gen Zachary	Parent Rep
Peter Stoll	Member; Strategic Planning
Denard Cummings	Member; Budget/Finance, Governance Committees
Franklin Esson	Member

Dr. Paul Miller has served as the school leader since 2012.

#### **INTRODUCTION**

#### **Green Tech High Mission**

The mission of the Green Tech High Charter School is to prepare young men to complete high school with a Regents diploma so they will have the opportunity to attend college or choose an alternative, responsible career path as they enter adulthood. Green Tech High will succeed in this mission by providing a complete college preparatory high school curriculum that ensures every student will attain the skills and coursework necessary for a Regents diploma, including the use of computer technology with an added knowledge and understanding of the environment.

#### Introduction

Green Tech High Charter School (GTHCS) opened its doors in August 2008. Green Tech High is an allmale high school with an intensive focus on college preparation. GTHCS provides Albany's high school age young men with a high quality, college preparatory education in a safe, small-school setting that offers an extended school day, a longer school year, extensive literacy instruction, and programs that emphasize environmental awareness and technological proficiency. Green Tech offers its students an allmale student environment that is safe and highly disciplined. The low student-teacher ratio, about eighteen to one, allows every teacher and staff member to personally know each student. Every teacher is assigned an "advisory group" of twelve students who they track throughout their four years at Green Tech. The advisory teacher communicates via email with each of these student's subject teachers to keep abreast of their grades, conduct and effort in the class. These emails frame the weekly meetings that the grade-level teachers have with the Principal. Here they all meet to discuss individual students and develop a strategy to deal with individual student issues. These advisory teachers are also the point of contact with the parent community. Each advisory teacher works out with each parent how often they would like to be apprised of their child's performance. The Instructional Support Team, then, is truly comprised of the entire teaching staff. This allows for a familial atmosphere where there is constant supervision and accountability. It recreates the elementary school experience for the parents in that they have with one teacher to communicate with regarding the performance of their child—a much less intimidating and manageable situation than having to communicate and keep up with several teachers. It creates a school culture that demands personal responsibility and holds high expectations for every student.

Green Tech offers its students an extended school year. The school day begins at 8:20 am and ends at 4:00 pm. The school is opened at 7:30 am to accommodate students who come in for breakfast; students are required to be in their Advisory by 8:20 where they are immediately met with a "warm-up" or "do now" activity that routinely focuses them on the day's work. Students go to homeroom or advisory and have assigned topics to discuss. Do Now's are a part of all 8 periods. They are used to get students going right away. Over the last year GTH has worked to use the Do Now as an instructional tool as well. GTH is learning to deliver Do Now's as a form of reinforcement for information from previous lesson(s) and to bridge any knowledge or misconceptions of the new topic. Although classes conclude at 4pm, the school stays open for another three hours to accommodate participation in extracurricular activities. The school year commences in mid-August and concludes at the end of June. Students beginning their first year at Green Tech, however, report to school during the first week of August for orientation.

Green Tech's curriculum has a college readiness and preparation focus. A college-prep philosophy remains at the forefront of our work here at Green Tech High Charter School. With that in mind, we begin preparation with our students when they enter GTH. While our freshmen are exploring the plethora of college options available to them, our sophomores are discovering the requirements for these schools. Sophomores are also preparing themselves for the testing requirements in college by attempting the PSATs a year early. Our juniors are delving into all intricacies of matching themselves to a "College Fit" and to that end, attend all programs created for our current seniors to prepare them for their upcoming year. Programs include: financial aid nights, college access days, college fairs and advisories specifically catered to the nuts and bolts of the college application process.

Our classes are designed to prepare the students for the New York State Regents Exams and the goal of every student is to earn a Regents Diploma. Every student is given a placement exam before starting at Green Tech to assess proficiency in the core subjects of English language arts and math. Virtually every student is then placed in remediation. Ninth grade students are scheduled in their regular class time plus a lab course until proficiency is reached. These students receive one hundred minutes per day of comprehensive instruction in English composition and literature daily plus one hundred minutes of math. Once a student reaches grade level proficiency in these critical courses, the lab courses are dropped. This allows the student to schedule in an elective course. This approach is continued throughout the students' tenure at Green Tech. It is our extended school day that allows for such rigorous instruction for students who perform below grade level and require remediation.. The Zeros Aren't Permitted (ZAP) program was added as a built in resource to reteach and review where students needed it. Students are placed to receive support where they performed weakest that week. They can make up work, review, receive additional instruction or complete missed assignments. Data from the last two years showed students demonstrated marked improvement as a result of this program. It is also our intensive and rigorous focus on keeping students on grade level that prepares them to be successful on the Regents Exams and ultimately prepared for the academic rigor of a college curriculum.

The extensive use of technology at Green Tech has allowed teachers and administrators to use data effectively for use in the classroom and for school management. Green Tech offers its teachers abundant support when it comes to using data to drive instruction. Green Tech has a full-time Program Facilitator on staff that helps the teachers to examine the data and to ensure that instruction is aligned to New York State standards. Green Tech also employs a Chief Statistician & Data Manager, who, through the use of Scantron, is able to gather data from internal assessments and deliver it to the teachers as well as the Program Facilitator in a manner which is both comprehensive and easy to decipher. The Principal also makes use of data obtained daily from teachers in their "Daily Checkout" in order to keep abreast of issues that need to be addressed everywhere in the school.

Green Tech is committed to equipping students with the technological expertise needed to be college and career ready. The use of technology is virtually omnipresent throughout the school. In fact, as teachers and administrators make use of technology in their everyday lessons and tasks. The students are saturated with the use of technology; some classes provide direct computer skills instruction while others use computers to augment instruction. In the technology lab, students learn research skills and are exposed to Microsoft Word in order to complete research projects. Students learn to use a program in music class that enables them to write their own music and hear the results of their compositions. Teachers in several subject areas are equipped with "clickers" for students to use to answer questions during classroom instruction. This "Jeopardy-style" question-and-answer session allows for immediate assessment and review. All classrooms have access to PLATO, which is an online learning program that can be used as an online credit or content recovery. Math classes are equipped with several computer

stations where teachers direct students in need of remediation. Teachers model technology use through use of online materials via screen projection and PowerPoint classroom presentations. This extensive and comprehensive exposure to technology in the classroom affords the students a familiarity with technology that will carry them to the next level of higher education and employment.

Our unique environmental curriculum incorporates the natural resources of the region and teaches our students to be "environmentally literate." This increased awareness of environmental issues both within and beyond their neighborhoods help to spark interest in opportunities for "green collar" careers. Increasing our students' interest and knowledge of the outdoors creates a body of citizens who will intimately know why our environment is vital and must be saved.

Green Tech belongs to a consortium of "green" schools across the country that educates students about the environment and engages them in activities that increase their literacy and awareness of environmental issues. Our "Green Team" of two teachers have been the recipients of a grant from LEAF: Leaders in Environmental Action for the Future, a division of the Nature Conservancy. As a result of this grant, they attended a national conference where they developed lesson plans with the goal of getting urban youth interested in the environment and environmental issues. They were able to share their plans and techniques with the teaching staff so that all teachers could integrate these environmental concepts into their lesson plans. Three students were also given the opportunity to attend a LEAF camp in Maine over the summer of 2011; the same three boys will be joined by three other Green Tech students at this camp during the 2012 summer months.

Green Tech students have the opportunity to engage in many other "green" activities. Every summer twenty-five boys have the opportunity to travel on the Hudson River Sloop, Clearwater, and "America's flagship environmental organization," to learn about the estuary's ecosystem. Through a grant from Lowe's, Green Tech students built and work to maintain an edible garden in the city of Albany; another such garden will be built on school grounds this spring. These "square foot gardens" provide for real-life lessons in science and math. The Boys Outdoor Leadership Team, or BOLT, works together in service learning projects and recreation. This school organization has engaged in activities such as planting and maintaining two community gardens within the city of Albany, clearing trails at the John Boyd Thatcher State Park, planting trees, hiking, kayaking, fly fishing, ice fishing, and biking.

These opportunities, to name a few, serve to bridge the gap between our urban students and the environment. Increasing our students' awareness and contact with environment in these positive ways enhances their education and opens their eyes to "green collar" career opportunities.

The below is a list of some of the extra-curricular activities that our students may participate in:

- Debate Club
- Chess Club
- Math Club
- Computer Programming Club (website development)
- Grant Funded International Service Learning Trip to the Dominican Republic for seven days with twenty-five students.
- Green Team started by 2 science teachers through a Grant for an on School-Ground Greenhouse.

- Service Learning Freshman Frat Sessions: Where service Learning is discussed a tradition of upperclassmen to their predecessors establishing deep-connections within service framework through the peer to peer mentoring.
- Green Mentoring program with Green Tech Students serving as mentors for middle-school students- Albany Prep working around environmental issues. Received an Outdoor Nation Summit Project Award that funded the above mentoring program pairing out juniors and sophomores with middle school students and funded various outdoors programs that allowed over 50 young people and chaperones
- College Exposure Day real life college access experience including overnight, class visits, meetings with faculty and campus staff.
- Four Internships provided to students with Nature Conservancy's Leaders for the Environmental Action (LEAF) for the Future program
- High School Ameri-Corps that will help fund 5 student's college education as a result of them doing 300 hours.
- Grant funded HBCU trip to different Historically Black Colleges and Universities
- College trips to: Ithaca College, Binghamton College, Syracuse University, Hudson Valley
- 3rd annual College Access Day in conjunction with Siena College Bonners where students and parents came to hear about tons of resources and information about the College Process.
- One-on-One tutoring program with Albany College Medical Students serving as tutors.
- Partnership with STEP Programs (STEM Careers) for student participation
- "Yoga for Students" class
- Art Club
- Adopt- A- Highway ( Rt 377 by Wolferts Roost Country Club)
- Guitar Club
- Students who made honor roll for all 4 quarters were treated to an all- expense paid trip to The
  Great Escape. The winning Fraternity Hampton also attended the trip for having the most merit
  points.
- In June, GTH hosted an Award Ceremony for students to acknowledge students who have exceeded the expectations set forth. Students will then participate in Field Day for students at Grafton Lake State Park.

#### Curriculum

The leadership and teachers of Green Tech High Charter School have developed a curriculum that is aligned to New York and Common Core State Standards. It prepares students to be successful on the New York State Regents exams and supports our mission to provide our students with the skills necessary to be college and career ready.

Our teachers and administrators spent six weeks in "basic training" before our doors opened to students for the first time. During this six-week period, we contracted with Inside Education, a professional development organization that helped to fully integrate the New York State standards into our curriculum. This intensive program was invaluable, as it taught our teachers and administrators to map our curriculum "backwards" from the NYS standards and into our curriculum maps. We were able to open our doors with a curriculum and curriculum maps that were fully enmeshed in the NYS standards; the teachers took ownership for the maps and had a personal knowledge and connection with the maps of their own subject and grade. They were empowered to be critical of the maps and acknowledge deficiencies in them as they were put into practice.

Our teachers' lesson plans are likewise aligned to NYS standards and Common Core and follow the plan of the curriculum maps. Teachers submit lesson plans three days before instruction to our Program Facilitator. They submit lesson plans seven days before instruction to the special education teachers so they may prepare these students for the lesson. Lesson plan binders are reviewed quarterly by the Program Facilitator so that she can verify that lessons are following the curriculum map and are aligned to NYS standards. Included in these binders with the plans are examples of student activities that show how the students are meeting the standard addressed in that lesson. This year we began to unify our teaching process by formalizing lesson plan formats. We added Daily Essential Questions, which are used to guide the learning process for the students. Students should be able to answer the Essential Question for the day, which is another form of assessment for classrooms. Teachers should be assessing daily to determine their students' progress. Adding Summary and Closure to everyone's lesson is the method GTH teachers are now using to assess daily. Summary is a demonstration of some sort that students know the information at a basic level. Closure is a demonstration that they can apply, synthesize, or evaluate the information.

This year there was an emphasis placed on developing the observation and evaluation process.

We have a clear process for revising the curriculum maps if they are found to be deficient. After the NYS Regents exams are completed and the students are done for the school year, teachers report to work for another week in order to conduct a data analysis of the curriculum maps and to determine if any revisions are needed in their scope and sequence. Grade level and subject teachers work together to make any changes to the maps. No teacher is allowed to revise the curriculum map without approval, however, and must have a compelling reason why maps need to be altered. The curriculum maps must remain constant across the grade so that all students in the grade reach the same level of proficiency. This year revisions to the curriculum maps included additions from the Regents questioning database.

Teachers meet regularly throughout the year to coordinate their efforts to teach the curriculum. Teachers meet once per week with their grade level groups and the Principal to ensure that curriculum goals are being met. Grade-level teachers collaborate regularly to ensure that the necessary process skills are taught at the appropriate time. For example, graphing skill instruction is "calendared" for the month of October in all classes so that all students become proficient in this skill and can apply it across

all disciplines. Such skills become part of the "Do Now" activity: the activity that all students at Green Tech engage in during the first ten minutes of class while the teachers take care of administrative tasks such as taking attendance and checking homework. Academic departments meet weekly with either the Program Coordinator or the Department Chair for common planning meetings, as well. In 2012-13, student goals were created and monitored quarterly.

#### Interventions

Last school year brought additional interventions for all students. The Zeros Aren't Permitted (ZAP) program and Online Credit Recovery were added. Many students would not have graduated if there had not been credit recovery, which began two years ago. It was offered to students who failed the first marking period and provided an opportunity for them to recover credit. The ZAP program also helped struggling students by relieving students from drowning. Often students who get behind end up giving up because they do not see a way to get caught up. ZAP, a built in intervention, gave all students an opportunity to catch up on any missing work they had the previous school week. More students were on track due to this program.

Additionally we made an effort to accentuate the positive more than the negative.

- Increased focus on merits, rather than demerits
- Monthly Frat Competitions
- Honor Roll Celebrations

#### School Enrollment by Grade Level and School Year

School Year	9	10	11	12	Total
2010-11	118	95	52		265
2011-12	111	85	64	41	301
2012-13	111	92	66	53	322
2013-14	111	98	79	67	355

#### **High School Cohorts**

#### **Accountability Cohort**

The state's Accountability Cohort consists specifically of students who are in their fourth year of high school after the 9<sup>th</sup> grade. For example, the 2010 state Accountability Cohort consists of students who entered the 9<sup>th</sup> grade in the 2010-11 school year, were enrolled in the school on the state's annual enrollment-determination day (BEDS day) in the 2013-14 school year, and either remained in the school for the rest of the year or left for an acceptable reason. (See New York State Education Department's website for its accountability rules and cohort definitions: http://www.emsc.nysed.gov/irts/accountability/home.shtml)

The following table indicates the number of students in the Accountability Cohorts who are in their fourth year of high school and were enrolled on BEDS Day in October and on June 30<sup>th</sup>.

Fourth	Year Entered		Number of Students	Number	Number in
Year	9 <sup>th</sup> Grade	Cohort	Enrolled on BEDS Day in	Leaving	Accountability
Cohort		Designation	October of the Cohort's	During the	Cohort as of
Conort	Anywhere	_	Fourth Year	School Year	June 30th
2011-12	2008-09	2008	48	4	50
2012-13	2009-10	2009	55	6	49
2013-14	2010-11	2010	67	5	62

**Fourth-Year High School Accountability Cohorts** 

#### **Total Cohort for Graduation**

Students are included in the Total Cohort for Graduation also based on the year they first enter the 9<sup>th</sup> grade. Prior to 2012-13, students who have enrolled at least five months in the school after entering the 9<sup>th</sup> grade are part of the Total Cohort for Graduation; as of 2011-12 (the2008 cohort), students who have enrolled only one day in the school after entering the 9<sup>th</sup> grade are part of the school's Total Cohort for Graduation Cohort. If the school has discharged students for one of the following acceptable reasons, it may remove them from the graduation cohort: if they transfer to another public or private diploma-granting program with documentation, transfer to home schooling by a parent or guardian, transfer to another district or school, transfer by court order, leave the U.S. or die.

#### **Fourth Year Total Cohort for Graduation**

Fourth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on June 30 <sup>th</sup> of the Cohort's Fourth Year (a)	Additional Students Still in Cohort <sup>1</sup> (b)	Graduation Cohort (a) + (b)
2011-12	2008-09	2008	44	6	50
2012-13	2009-10	2009	49	6	55
2013-14	2010-11	2010	62	7	69

<sup>&</sup>lt;sup>1</sup> Number of students who had been enrolled for at least one day prior to leaving the school and who were <u>not</u> discharged for an acceptable reason.

#### **Fifth Year Total Cohort for Graduation**

Fifth Year Cohort	Year Entered 9 <sup>th</sup> Grade Anywhere	Cohort Designation	Number of Students Enrolled on June 30 <sup>th</sup> of the Cohort's Fifth Year (a)	Additional Students Still in Cohort <sup>2</sup> (b)	Graduation Cohort (a) + (b)
2011-12	2007-08	2007	2	3	5
2012-13	2008-09	2008	5	4	9
2013-14	2009-10	2009	0	52	52

 $<sup>^2</sup>$  Number of students who had been enrolled for at least one day prior to leaving the school and who were <u>not</u> discharged for an acceptable reason

#### **ENGLISH LANGUAGE ARTS**

**Goal 1: English Language Arts** 

Green Tech High Charter School students will become proficient readers and writers of the English language.

#### **Background**

Green Tech High offers an English Language Arts courses suitable for all levels and abilities. Specifically, incoming students who need remediation participate in the Literature Lab.

<u>Literature Lab</u>. This laboratory is a supplementary course, designed specifically to help students improve their reading comprehension, grammar identification, and language usage skills.

Additional details and course descriptions can be found at: http://www.greentechhigh.org/wp-content/uploads/2013/07/Academic-Outline.pdf

(§) Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.

#### Method

The school administered the New York State Regents Comprehensive English exam that students must pass to graduate. The school scores Regents on a scale from 0 to 100. The State Education Department defines the following pass levels: scoring 75 to meet the college and career readiness standard.<sup>3</sup> This measure examines the percent of the Accountability Cohort that passed the exam by the completion of their fourth year in the cohort. Students have until the summer of their fourth year to do so.

#### **Results**

94 percent of the 2010 Accountability Cohort passed the English Regents with a 65 or better, however 50 percent achieved a 75 or better.

<sup>&</sup>lt;sup>3</sup> The statewide adaptation of new State Standards includes incorporating college and career readiness performance standards for the English language arts exam. The state has benchmarked student ELA test performance to the likely need for remedial course work when students enter college by comparing student 3-8 test results and Regents results to their post-secondary experience at SUNY and CUNY. Besides raising the cut scores for proficiency in the 3-8 testing program, the state has begun to set college and career readiness standards for passing Regents.

#### English Regents Passing Rate with a Score of 65 /75 by Fourth Year Accountability Cohort<sup>4</sup>

Cohort	Number	Percent Passing with
Designation	in Cohort	a score of 65 /75
2008	45	93/
2009	49	94/59
2010	63	94/50

#### **Evaluation**

GTHCS did not achieve this measure.

English Regents Passing Rate with a score of 65 through 2012, then 75 by Cohort and Year

Cohort	2011-12		2012	2-13	2013-14		
Designation	Number	Percent	Number	Percent	Number	Percent	
Designation	in Cohort	Passing	in Cohort	Passing	in Cohort	Passing	
2010	83	37	72	42	62	50	
2011	100	0	93	25	62	71	
2012			119	0	83	35	
2013					98	0	

(§) Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade English language arts exam will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.

Unfortunately, GTH continues to be unable to acquire the scores from the 8<sup>th</sup> grade NYS ELA exams.

#### **Goal 1: Absolute Measure**

Each year, the Accountability Performance Level (APL) on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.

#### Method

In receiving a waiver for its federal No Child Left Behind accountability system, the New York State Education Department now holds high schools accountable for making annual yearly progress towards meeting college and career readiness standards. See page 72 of SED's ESEA waiver application for the high school AMOs:

<sup>&</sup>lt;sup>4</sup> Based on the highest score for each student on the English Regents exam

#### http://www.p12.nysed.gov/accountability/documents/NYSESEAFlexibilityWaiver REVISED.pdf

The AMO continues to be SED's basis for determining if schools are making satisfactory progress toward the annual goal. To achieve this measure, all tested students in the Accountability Cohort must have an Accountability Performance Level (APL) that equals or exceeds the 2013-14 English language arts AMO of **166**.

The APL is calculated by adding the sum of the percent of students in the Accountability Cohort at Levels 2 through 4 to the sum of the percent of students at Level 3 and 4. Thus, the highest possible APL is 200. The Regents exams are scored on a scale from 0 to 100; 0 to 64 is Level 1, 65 to 74 is Level 2, 75 to 89 is Level 3, and 90 to 100 is Level 4.

#### **Results**

The GTH APL on the NYS English Regents totaled 146, short of the target AMO of 166.

# English Language Arts Accountability Performance Level (APL) For the 2010 High School Accountability Cohort

Number in	F	Percent	of Student	s at Each	n Performar	nce Leve			
Cohort	Level 1		Level 2		Level 3		Level 4		
61 Tested	5		44		41		10		
	PI	=	44	+	41	+	10	=	95
					41	+	10	=	<u>51</u>
							APL	=	146

#### **Evaluation**

GTH did not achieve this measure.

#### **Goal 1: Comparative Measure**

(§) Each year, students in the high school *Total Cohort* will exceed the predicted pass rate on the English language arts Regents exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all high schools in New York State.

#### Method

The Charter Schools Institute conducts a Comparative Performance Analysis, as it has for 3-8 schools. The Institute examines the school's performance in terms of demographically similar high schools state-wide by using a regression analysis to control for the percentage of economically disadvantaged students among all high schools in New York State. The Institute compares the School's actual performance to the predicted performance of high schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other high schools with similar economically disadvantaged statistics produces an Effect Size. An Effect Size of 0.3, or performing higher than expected to a small degree, is the target for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2013-14 analysis is not yet available.

#### Results

#### Leave Blank

#### **Goal 1: Comparative Measure**

(§) Each year, the Accountability Performance Level (APL) in Regents English of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district.

#### Method

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.<sup>5</sup>

#### Results

The GTH 2010 Accountability Cohort had an APL of 146 on the English Regents and we are waiting for the release of the Albany City School District Info. As of this report, the 2009 Cohort info is unavailable.

# English Regents Accountability Performance Level (APL)<sup>6</sup> of Fourth-Year Accountability Cohorts by Charter School and School District<sup>7</sup>

	Charter	School	School	District <sup>8</sup>
Cohort	APL	Cohort Size	APL	Cohort Size
2009			Pending	
2010	146	62	N/A	N/A

#### **Evaluation**

**TBD** 

<sup>&</sup>lt;sup>5</sup> The New York State Report Card provides the district results for students scoring at or above 65. The New York State Accountability Report provides the district results for students scoring at or above 75.

<sup>&</sup>lt;sup>6</sup> For an explanation of the procedure to calculate the school's APL, see page 31.

<sup>&</sup>lt;sup>7</sup> See page 30 above for an explanation of the APL.

<sup>&</sup>lt;sup>8</sup> District results for the 2009 cohort are not yet available.

#### **Goal 1: Growth Measure**

(§) Each year, under the state's high school Growth Model (under development) the relative growth of selected students will exceed the state's median growth.

#### Method

This measure examines the change in performance of the same group of students during the course of their high school careers and the progress they are making in comparison to other students with the similar scores in the eighth grade. The analysis only includes students from whom the eighth grade scores are available. In following the existing 3-8 Growth Model, students with the same scores are ranked and assigned a percentile based on their relative growth in performance (mean growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it will have a mean growth percentile greater than 50.

The State Education Department has not yet developed the high school Growth Model.

**Results** 

Leave Blank

### Summary of the High School English Language Arts Goal

Although a great percentage of our scholars did pass the NYS English Regents with a score of 65, the college readiness measure of 75 is proving challenging for them.

Type	Measure (Accountability Plan from 2012-13 or later)	Outcome
Absolute	(§) Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.	Did Not Achieve
Absolute	(§) Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8th grade English language arts exam will meet the college and career ready standard (currently scoring 75 on the New York State Regents English exam) by the completion of their fourth year in the cohort.	Not Applicable
Absolute	Each year, the Accountability Performance Level (APL) on the Regents English exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	Did Not Achieve
Comparative	(§) Each year, students in the high school Total Cohort will exceed the predicted pass rate on the Regents English exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students	N/A

<sup>&</sup>lt;sup>9</sup> If the school includes a middle school component, add these measures to the subject area goal for the younger grades.

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	among all high schools in New York State.	
Comparative	(§) Each year, the Accountability Performance Level (APL) in Regents English of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district. (Using 2012-13 school district results.)	Unavailable
Growth	(§) Each year, under the state's high school Growth Model (under development) the relative growth of selected students will exceed the state's median growth.	N/A

#### **Action Plan**

In 2014-15, we plan to improve student performance in English Language Arts by utilizing the following strategies:

- Meet with teachers regarding their instructional goals
- Use Observe 4 Success to monitor teacher performance and analyze its data regularly to drive performance
- Instructional Leaders will conduct at least 10 informal and/or formal observations a week followed by feedback and coaching for teachers
- Weekly data meetings in which the information will help to inform and improve instructional practices

We will measure progress internally using weekly test scores, unit test scores, January Regents, and data evaluation.

In addition, GTH will continue to offer English 11 and U.S. History as a combined double period to allow for teaching the social studies content with a focus on the language arts reading and writing skills. The goal is to allow for students to really analyze the material, make connections and practice higher level thinking skills.

#### **MATHEMATICS**

#### **Goal 2: Mathematics**

Green Tech High Charter School students will become proficient in the application of mathematical skills and concepts.

#### **Background**

Through our developing years as a high school, GTH has been refining the math courses offered at what pace to best serve all our scholars. Some students may need two years to master material that others can complete in just one year. In addition, we offer a math lab period to our incoming students who need to strengthen basic skills.

More information can be found here:

http://www.greentechhigh.org/wp-content/uploads/2013/07/Academic-Outline.pdf

(§) Each year, 65 percent of students in the high school Accountability Cohort will meet the college and career ready standard (currently scoring 80 on a New York State Regents math exam) by the completion of their fourth year in the cohort.

#### Method

The school administered the New York State Regents Geometry, Integrated Algebra and Algebra 2 exams. The school scores Regents on a scale from 0 to 100. The State Education Department defines the following pass levels: scoring 80 to meet the college and career readiness standard. <sup>10</sup> This measure requires students in each Accountability Cohort to achieve the requisite score on any one of the Regents mathematics exams by their fourth year in the cohort. Students may have taken a particular Regents mathematics exam multiple times or have taken multiple mathematics exams. Students have until the summer of their fourth year to pass a mathematics exam.

#### **Results**

97 percent of the 2010 Accountability Cohort passed a NYS Math Regents with a 65 or better, however 23 percent achieved a 80 or better.

<sup>&</sup>lt;sup>10</sup> The statewide adaptation of the revised State Standards includes incorporating college and career readiness performance standards for the English language arts exam. The state has benchmarked student mathematics test performance to the likely need for remedial course work when students enter college by comparing student 3-8 test results and Regents results to their post-secondary experience at SUNY and CUNY. Besides raising the cut scores for proficiency in the 3-8 testing program, the state has begun to set college and career readiness standards for passing Regents.

# Mathematics Regents Passing Rate with a Score of 65 /80 by Fourth Year Accountability Cohort<sup>11</sup>

Cohort	Number	Percent Passing with a
Designation	in Cohort	score of 65 / 80
2008	47	96
2009	49	96/24
2010	63	97/23

#### **Evaluation**

GTH did not achieve this measure.

#### **Additional Evidence**

#### Mathematics Regents Passing Rate with a score of 65 through 2012 & then 80 by Cohort and Year

Cohort	2011-1265		2012-1	L380	2013-1480		
Designation	Number	Percent	Number	Percent	Number	Percent	
Designation	in Cohort	Passing	in Cohort	Passing	in Cohort	Passing	
2010	83	89	72	14	62	23	
2011	100	48	93	18	62	26	
2012			119	31	83	10	
2013					98	20	

#### **Goal 2: Absolute Measure**

**(§)** Each year, 65 percent of students in the high school Accountability Cohort who did not score proficient on their New York State 8<sup>th</sup> grade math exam will meet the college and career ready standard (currently scoring 80 on a New York State Regents math exam) by the completion of their fourth year in the cohort.

GTH is not able to track the eighth grade scores of incoming students.

#### **Goal 2: Absolute Measure**

Each year, the Accountability Performance Level (APL) on a Regents mathematics exam of students completing their fourth year in the Accountability Cohort will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.

#### Method

In receiving a waiver for its federal No Child Left Behind accountability system, the State Education Department now law holds high schools accountable for making annual yearly progress towards meeting college and career readiness standards. See page 72 of SED's ESEA waiver application for the high school AMOs:

<sup>&</sup>lt;sup>11</sup> Based on the highest score for each student on the Mathematics Regents exam

http://www.p12.nysed.gov/accountability/documents/NYSESEAFlexibilityWaiver REVISED.pdf
The AMO continues to be SED's basis for determining if schools are making satisfactory progress toward the annual goal. To achieve this measure, all tested students in the Accountability Cohort must have an Accountability Performance Level (APL) that equals or exceeds 2013-14 mathematics AMO of 148.

The APL is calculated by adding the sum of the percent of students in the Accountability Cohort at Levels 2 through 4 to the sum of the percent of students at Level 3 and 4. Thus, the highest possible APL is 200. The Regents exams are scored on a scale from 0 to 100; 0 to 64 is Level 1, 65 to 79 is Level 2, 80 to 89 is Level 3, and 90 to 100 is Level 4.

#### **Results**

The GTH Math APL for the 2010 Cohort is 120, falling short of the target AMO of 148.

# Mathematics Accountability Performance Level (APL) For the 2010 High School Accountability Cohort

Number in		Percent	of Student	s at Eac	h Performai	nce Level			
Cohort	Level 1		Level 2		Level 3		Level 4		
63	3		74		21		2		
	PI	=	74	+	21	+	2	=	97
					21	+	2	=	<u>23</u>
							APL	=	120

#### **Evaluation**

GTH did not achieve this measure.

#### **Goal 2: Comparative Measure**

(§) Each year, students in the high school *Total Cohort* will exceed the predicted pass rate on a Regents mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all high schools in New York State.

#### Method

The Charter Schools Institute conducts a Comparative Performance Analysis, as it has for 3-8 schools. The Institute examines the school's performance in terms of demographically similar high schools state-wide by using a regression analysis to control for the percentage of economically disadvantaged students among all high schools in New York State. The Institute compares the school's actual performance to the predicted performance of high schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other high schools with similar economically disadvantaged statistics

produces an Effect Size. An Effect Size of 0.3, or performing higher than expected to a small degree, is the target for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2013-14 analysis is not yet available.

#### **Results**

#### Leave Blank

#### **Goal 2: Comparative Measure**

(§) Each year, the Accountability Performance Level (APL) in mathematics of students in the fourth year of their high school Accountability Cohort will exceed the APL of comparable students from the local school district.

#### Method

The school compares the performance of students in their fourth year in the charter school Accountability Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available school district results.<sup>12</sup>

#### **Results**

The GTH APL dipped slightly from last year's 123 to this year at 120. The district data is unavailable at this time.

# Mathematics Accountability Performance Level (APL) of Fourth-Year Accountability Cohorts by Charter School and School District<sup>13</sup>

	Charter	School	School [	District <sup>14</sup>
Cohort	APL	Cohort	APL	Cohort
	APL	Size	APL	Size
2008	N/A	N/A	N/A	N/A
2009	123	48		
2010	120	62	N/A	N/A

#### **Evaluation**

The Albany City School District results are still pending.

<sup>&</sup>lt;sup>12</sup> The New York State Report Card provides the district results for students scoring at or above 65. The New York State Accountability Report provides the district results for students scoring at or above 75.

<sup>&</sup>lt;sup>13</sup> See page 38 above for an explanation of the APL.

<sup>&</sup>lt;sup>14</sup> District results for the 2009 cohort are not yet available.

#### **Goal 2: Growth Measure**

(§) Each year, under the state's high school Growth Model (under development) the relative growth of selected students will exceed the state's median growth.

#### Method

This measure examines the change in performance of the same group of students during the course of their high school careers and the progress they are making in comparison to other students with the similar scores in the eighth grade. The analysis only includes students from whom the eighth grade scores are available. In following the existing 3-8 Growth Model, students with the same scores are ranked and assigned a percentile based on their relative growth in performance (mean growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it will have a mean growth percentile greater than 50.

The State Education Department has not yet developed the high school Growth Model.

#### **Results**

Leave Blank

### **Summary of the High School Mathematics Goal** 15

98 percent of the 2010 Accountability Cohort passed a NYS Math Regents with a 65 or better, the scholars struggle to reach a score of 80 as the below table indicates.

Type	Measure (Accountability Plan from 2012-13 or later)	Outcome
	(§) Each year, 65 percent of students in the high school Accountability	
Absolute	Cohort will meet the college and career ready standard (currently scoring 80 on a New York State Regents mathematics exam) by the completion of their	Did Not Achieve
	fourth year in the cohort.	
	(§) Each year, 65 percent of students in the high school Accountability	
	Cohort who did not score proficient on their New York State 8th grade	
Absolute	mathematics exam will meet the college and career ready standard	Not Applicable
	(currently scoring 80 on a New York State Regents mathematics exam) by	
	the completion of their fourth year in the cohort.	
	Each year, the Accountability Performance Level (APL) on the Regents	
Absolute	English exam of students completing their fourth year in the Accountability	Did Not Achieve
	Cohort will meet the Annual Measurable Objective (AMO) set forth in the	Did Not Achieve
	state's NCLB accountability system.	

<sup>&</sup>lt;sup>15</sup> If the school includes a middle school component, add these measures to the subject area goal for the younger grades.

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	(§) Each year, students in the high school Total Cohort will exceed the predicted pass rate on a New York State Regents mathematics exam by an	
Comparative	Effect Size of 0.3 or above (performing higher than expected to a small	N/A
	degree) according to a regression analysis controlling for economically	
	disadvantaged students among all high schools in New York State.	
	(§) Each year, the Accountability Performance Level (APL) on a New York	
Comparativo	State Regents mathematics exam of students in the fourth year of their high	Results Pending
Comparative	school Accountability Cohort will exceed the APL of comparable students	nesults reliailig
	from the local school district. (Using 2012-13 school district results.)	
	(§) Each year, under the state's high school Growth Model (under	
Growth	development) the relative growth of selected students will exceed the	N/A
	state's median growth.	

#### **Action Plan**

In 2014-15, we plan to improve student performance in Mathematics by utilizing the following strategies:

- Meet with teachers regarding their instructional goals
- Use Observe 4 Success to monitor teacher performance and analyze its data regularly to drive performance
- Instructional Leaders will conduct at least 10 informal and/or formal observations a week followed by feedback and coaching for teachers
- Weekly data meetings in which the information will help to inform and improve instructional practices

We will measure progress internally using weekly test scores, unit test scores, January Regents, and data evaluation.

GTH also is working to develop the college level math program and have an even greater number of students earn college credits for math courses. We plan to work in conjunction with Hudson Valley to deliver high quality college level courses to GTH students which will reduce college costs and expose students to college level curriculum. The school will use Hudson Valley CC approved curriculum, delivered by GTH inquiry based methodologies.

GTH has also developed an internal plan to improve overall school results and day to day operations which includes activities to:

- 1) Look at individual subject area/course reductions and create targets for each subject area and teacher
- 2) Foster a Can Do, No Excuses attitude among staff
- 3) Deepen instruction, increase critical thinking and the level of rigor
- 4) Reduce behavioral problems and improve school climate

#### **SCIENCE**

#### **Goal 3: Science**

Green Tech High Charter School students will demonstrate competency in the understanding and application of scientific reasoning.

#### **Background**

Green Tech High offers a range of science courses at various levels. Please refer to the course catalog: http://www.greentechhigh.org/wp-content/uploads/2013/07/Academic-Outline.pdf

#### **Goal 3: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on a New York State Regents science exam by the completion of their fourth year in the cohort.

#### Method

New York State administers multiple high school science assessments; current Regent exams are Living Environment, Earth Science, Chemistry and Physics. The school administered Living Environment, Earth Science, Chemistry and Physics. It scores Regents on a scale from 0 to 100; students must score at least 65 to pass. This measure requires students in each Accountability Cohort to pass any one of the Regents science exams by their fourth year in the cohort. Students may have taken a particular Regents science exam multiple times or have taken multiple science exams. Students have until the summer of their fourth year to pass a science exam.

#### **Results**

98 percent of the 2010 Accountability Cohort passed a NYS science exam with a score of 65 or higher.

# Science Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort<sup>16</sup>

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	47	98
2009	49	92
2010	62	98

#### **Evaluation**

GTH achieved this measure.

<sup>&</sup>lt;sup>16</sup> Based on the highest score for each student on a science Regents exam

#### **Additional Evidence**

All the four year cohorts are making good progress toward meeting this measure.

Science Regents Passing Rate with a score of 65 by Cohort and Year

Cohort	2011-12		2012-13		2013-14	
Designation	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing	Number in Cohort	Percent Passing
2010	83	89	72	92	62	98
2011	100	78	93	81	62	97
2012			119	50	83	72
2013					98	63

#### **Goal 3: Comparative Measure**

Each year, the percent to students in the high school Total Cohort passing a Regents science exam with a score of 65 or above will exceed that of the high school Total Cohort from the local school district.

#### Method

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available district results.

#### **Results**

GTH outperformed the local district with 94 percent of students in the Total Cohort passing a NYS science Regents versus their 56 percent in 2013.

Science Regents Passing Rate of the High School Total Cohort by Charter School and School District

	Charter	School	School District		
Cohort	Percent	Cohort	Percent	Cohort	
	Passing	Size	Passing	Size	
2008	98	98 47		712	
2009	87	55	56	654	
2010	94	69	N/A	N/A	

#### **Evaluation**

GTH achieved this measure.

#### **Additional Evidence**

GTH has met this measure each year we have had a fourth year cohort.

#### **SOCIAL STUDIES**

#### **Goal 4: Social Studies**

Green Tech High Charter School students will understand, analyze and evaluate history and geography.

#### **Goal 4: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents U.S. History exam by the completion of their fourth year in the cohort.

#### Method

New York State administers two high school social studies assessments: U.S. History and Global History. In order to graduate, students must pass both of these Regents exams with a score of 65 or higher. This measure requires students in each Accountability Cohort to pass the two exams by the completion of their fourth year in the cohort. Students may have taken the exams multiple times and have until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

#### **Results**

94 percent of the students in the 2010 Accountability Cohort passed the NYS U.S. History Regents with at least a 65.

U.S. History Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort<sup>17</sup>

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	47	87
2009	49	82
2010	62	94

#### **Evaluation**

GTH achieved this measure.

#### **Additional Evidence**

The cohorts who have taken U.S. History are making good progress.

<sup>&</sup>lt;sup>17</sup> Based on the highest score for each student on a science Regents exam

U.S. History Regents Passing Rate with a score of 65 by Cohort and Year

Cohort Designation	2011-12		2012-13		2013-14	
	Number	Percent	Number	Percent	Number	Percent
	in Cohort	Passing	in Cohort	Passing	in Cohort	Passing
2010	83	1	72	64	62	94
2011	100	0	93	2	62	87
2012			119	0	83	1
2013					98	0

#### **Goal 4: Comparative Measure**

Each year, the percent to students in the high school Total Cohort passing the Regents U.S. History exam with a score of 65 or above will exceed that of the high school Total Cohort from the local school district.

#### Method

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, school presents the most recently available district results.

#### **Results**

After four years in the cohort, GTH 2010 Total Cohort outperformed the local district, Albany City, with 84 percent passing the U.S. History Regents versus their 56 percent.

U.S. History Passing Rate of the High School Total Cohort by Charter School and School District

	Charter	School	School District		
Cohort	Percent	Cohort	Percent	Cohort	
	Passing	Size	Passing	Size	
2008	87	45	53	712	
2009	75	55	56	654	
2010	84	69	N/A	N/A	

#### **Evaluation**

GTH achieved this measure.

#### **Additional Evidence**

GTH has consistently outperformed the district on this measure.

#### **Goal 4: Absolute Measure**

Each year, 75 percent of students in the high school Accountability Cohort will score at least 65 on the New York State Regents Global History exam by the completion of their fourth year in the cohort.

#### Method

This measure requires students in each Accountability Cohort to pass the Global History exam by the completion of their fourth year in the cohort. Students may have taken the exam multiple times, and had until the summer of their fourth year to pass it. Once students pass it, performance on subsequent administrations of the same exam do not affect their status as passing.

#### Results

89 percent of the 2010 Accountability Cohort passed the NYS Global Studies Regents after four years in the cohort.

Global History Regents Passing Rate with a Score of 65 by Fourth Year Accountability Cohort<sup>18</sup>

Cohort Designation	Number in Cohort	Percent Passing with a score of 65
2008	45	82
2009	49	80
2010	62	89

#### **Evaluation**

GTH achieved this measure.

#### **Additional Evidence**

As evidenced in the table below, the 2010 Cohort has made a continued effort to improve percent passing this exam over the past two years as many did not achieve a 65 the first time. The 2011 Cohort is making good progress as well.

Global History Regents Passing Rate with a score of 65 by Cohort and Year

Cohort Designation	2011-12		2012-13		2013-14	
	Number	Percent	Number	Percent	Number	Percent
	in Cohort	Passing	in Cohort	Passing	in Cohort	Passing
2010	83	47	72	61	62	89
2011	100	1	93	62	62	82
2012			119	0	83	52
2013					98	0

<sup>&</sup>lt;sup>18</sup> Based on the highest score for each student on a science Regents exam

#### **Goal 4: Comparative Measure**

Each year, the percent of students in the high school Total Cohort passing the Regents Global History exam with a score of 65 or above will exceed that of the high school Total Cohort from the local school district.

#### Method

The school compares the performance of students in their fourth year in the charter school high school Total Cohort to that of the respective cohort of students in the local school district. Given that students may take Regents exam up through the summer of their fourth year, the school presents most recently available district results.

#### **Results**

The GTH 2010 Total Cohort had 83 percent of scholars pass the NYS Global Studies Regents exam after four years versus the Albany CSD's 53 percent of the 2009 Total Cohort, which is the most recent data available.

# Global History Passing Rate of the High School Total Cohort by Charter School and School District

	Charter	· School	School District		
Cohort	Percent	Number	Percent	Number	
	Passing	in Cohort	Passing	in Cohort	
2008	82	45	51	712	
2009	71	55	53	654	
2010	83	69	N/A	N/A	

#### **Evaluation**

GTH achieved this measure.

#### **Additional Evidence**

GTH consistently outperforms the local school district.

#### **NCLB**

#### Goal 5: NCLB

Under the state's NCLB accountability system, the school's Accountability Status will be "Good Standing" each year.

#### **Goal 5: Absolute Measure**

Under the state's NCLB accountability system, the school's Accountability Status is in good standing: the state has not identified the school as a Focus School nor determined that it has met the criteria to be identified as a local-assistance-plan school.

#### Method

Since *all* students are expected to meet the state's learning standards, the federal No Child Left Behind legislation stipulates that various sub-populations and demographic categories of students among all tested students must meet state proficiency standards. New York, like all states, established a system for making these determinations for its public schools. Each year the state issues School Report Cards. The report cards indicate each school's status under the state's No Child Left Behind (NCLB) accountability system.

#### **Results**

Green Tech High remains in Good Standing as it has not been identified as a Focus School or a local assistance plan school.

#### **Evaluation**

Green Tech High met this measure and continues to be in good standing.

#### **NCLB Status by Year**

Year	Status
2011-12	Good Standing
2012-13	Good Standing
2013-14	Good Standing

#### HIGH SCHOOL GRADUATION

#### **GOAL 6: HIGH SCHOOL GRADUATION**

Green Tech High Charter School will maintain high graduation rates each year.

#### **Goal 6: Absolute Measure**

Each year, 75 percent of students in each cohort will pass their core academic subjects by the end of August and the school will promote them to the next grade.

(§) Each year, 75 percent of students in first and second year high school Total Graduation Cohorts will earn at least ten credits (if 44 needed for graduation) or five credits (if 22 needed for graduation) each year.

#### Method

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress toward graduation based on annual credit accumulation. The measure requires that, based on the school's promotion requirements, the school will promote 75 percent of its students in each cohort to the next grade by the end of August OR that 75 percent of the first and second year high school Total Graduation Cohorts will earn the requisite number of credits.

#### **GTHCS Promotion Policy**

Students must earn a "C-" (70) or higher in each final grade to be eligible for promotion to the next grade.

Final Grades are assigned as follows:

Event 1	Value	Event 2	Value	Event 3	Value
1st Quarter Performance	16% of total grade	2nd Quarter Performance	16% of total grade	Mid-Term Examination	8% of total grade
Event 4	Value	Event 5	Value	Event 6	Value
3rd Quarter	20% of	4th Quarter	25% of	Final Exam	15% of
Performance	total grade	Performance	total grade		total grade

A student may be retained (discretion of the Principal with recommendation of teacher) if he does not successfully complete his reading, writing, and math proficiency exam and/or pass the final exam in the area of study. If a student fails a final exam or Regent Exam, he must attend the Summer Academy until he passes it. The student will receive a 4 week tutorial, and then retake the final or Regents. If he fails a second time, he must complete the Summer Academy and retake the Regents exam at the next time it is offered.

Students are not retained if they pass the course, but fail the Regents. But they are mandated to take the Regents each time it is offered until they pass. The state does differentiate between seat time (high school) and actually passing the Regents. On the other hand, students can be retained if they fail their final exam.

#### Green Tech's Graduation requirements mirror the New York State requirements.

NYS Graduation Requirements for a Regents Diploma:

- 4 years of English
- 4 years of Social Studies
- 3 years of Math
- 3 years of Science and must pass Living Environment
- 1 year of Foreign Language
- 1 credit in Art/Music
- 2 credits in PE (unless graduating early) –students must be enrolled in PE every semester while in high school
- ½ credit in Health (parenting req. is covered in this course)

Students must pass the following Regents Exams with a minimum score of 65%:

- Integrated Algebra
- 1 Science
- Global History & Geography
- U.S. History & Government
- Comprehensive English (session one and two)

Electives: 3.5 credits to earn a total of 22 credits.

Regents Diploma with Advanced Designation:

All of the requirements as the Regents Diploma with the following additions:

- Math B, or Geometry and Algebra 2/Trigonometry Regents Exams
- 1 additional Science Regents Exam
- Additional courses in the same Foreign Language and pass the Comprehensive Regents
   Exam in that language
- 1.5 credits in elective courses to total 22 credits

Students that are language exempt must take additional electives to earn the 22 credits.

Additional Requirement: 100 service learning hours

#### **Results**

Based on the Cohort numbers as of August 15, 2014, each cohort had at least 75 percent promotion rate. We are using the below table because the student credit numbers were not readily available at the time of this report.

# Percent of Students Promoted by Cohort in 2013-14

Cohort	Number in	Percent
Designation	Cohort promoted	
2010	69	97
2011	73	96
2012	98	99
2013	109	88

#### **Evaluation**

GTH achieved this measure.

#### **Goal 6: Absolute Measure**

Each year, 75 percent of students in the second year high school Total Graduation Cohort will score 65 on at least three different New York State Regents exams required for graduation.

#### Method

This measure serves as a leading indicator of the performance of high school cohorts and examines their progress towards graduation based on Regents exam passage. The measure requires that 75 percent of students in each cohort have passed at least three Regents exams by their second year in the cohort. In August of 2014, the 2012 cohort will have completed its second year.

#### **Results**

52 percent of the 2012 Total Cohort have passed at least three NYS Regents exams by the end of their second year in the Cohort.

#### Percent of Students in their Second Year Passing Three Regents Exams by Cohort

Cohort Designation	Number in Cohort	Percent Passing Three Regents
2010	88	58
2011	107	48
2012	106	55

#### **Evaluation**

GTH did not achieve this measure.

## **Additional Evidence**

Many of the GTH students come to us in need of remediation in basic skills. It often takes many of them longer than two years to pass at least three required Regents exams.

#### **Goal 6: Absolute Measure**

Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.

#### Method

This measure examines students in two high school Graduation Cohorts: those who entered the 9<sup>th</sup> grade as members of the 2010 cohort and graduated four years later and those who entered as members of the 2009 cohort and graduated five years later. At a minimum, these students have passed five Regents exams in English language arts, mathematics, science, U.S. History and Global History. Students have through the summer at the end of their fourth year to complete graduation requirements.

The school's graduation requirements appear above under the graduation goal's first measure pertaining to annual grade-by-grade promotion or credit accumulation.

#### **Results**

80 percent of the 2010 Total Cohort graduated after four years in the cohort. 90 percent of the 2009 Total Cohort graduated after five years in the cohort. Please note that updates to the previous year's results have been made due to new information received during the 2013-14 year.

#### Percent of Students in the Graduation Cohort who have Graduated After Four Years

Cohort	Number in	Percent
Designation	Cohort	Graduating
2008	43	67
2009	54	83
2010	69	80

## Percent of Students in Graduation Cohort Who Have Graduated After Five Years

Cohort	Number in	Percent
Designation	Cohort	Graduating
2008	43	70
2009	52	90

#### **Evaluation**

GTH partially achieved this measure. Although greater than 75 percent graduated after four years, only 90 percent graduated after five.

#### **Goal 6: Comparative Measure**

Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the local school district.

#### Method

The school compares the graduation rate of students completing their fourth year in the charter school's Total Graduation Cohort to that of the respective cohort of students in the local school district<sup>19</sup>. Given that students may take Regents exams through the summer of their fourth year, district results for the current year are generally not available at this time.

#### **Results**

A greater percentage of GTH 2010 Total Cohort students graduated after four years than the local district's most recent report. 80 percent of the GTH scholars did so over their 54 percent.

# Percent of Students in the Total Graduation Cohort who **Graduate in Four Years Compared to Local District**

Cohort	ort Charter School		School District <sup>20</sup>	
Designa	Number in	Percent	Number in	Percent
tion	Cohort	Graduating	Cohort	Graduating
2008	50	58	712	49
2009	54	83	654	54
2010	69	80	N/A	N/A

#### **Evaluation**

GTH achieved this measure.

#### **Additional Evidence**

GTH consistently has a higher graduation rate than the Albany CSD.

# **Summary of the High School Graduation Goal**

GTH made advancements this year toward the high school graduation goal. Greater than 75 percent of all scholars passed their classes and were promoted. We still struggle to have our students pass at least three required Regents exams by the end of their second year in the cohort. Because of low basic skills of our incoming freshmen, we focus on remediation of basic ELA and math skills. They continue to take their courses, but often need to sit for some Regents more than once to achieve a 65. This year, our Total Cohort had 80 percent graduating after four years in the cohort, however 90 percent of the 2009 Cohort graduated after five years. These graduation rates far exceeded the local district.

<sup>&</sup>lt;sup>19</sup> Schools can retrieve district level graduation rates from the SED's Information and Reporting Services office. News releases and an Excel workbook containing these data are available from the IRS Data Release webpage.

<sup>&</sup>lt;sup>20</sup> District results for the 2009 cohort are not yet available.

Туре	Measure	Outcome
Absolute	Absolute  Each year, 75 percent of students in the high school Total Graduation Cohort will pass their core academic subjects by the end of August and be promoted to the next grade.	
Absolute	Each year, 75 percent of students in the high school Total Graduation Cohort will score at least 65 on at least three different New York State Regents exams required for graduation by the completion of their second year in the cohort.	Did Not Achieve
Absolute	Each year, 75 percent of students in the fourth year high school Total Graduation Cohort and 95 percent of students in the fifth year high school Total Graduation Cohort will graduate.	Did Not Achieve
Comparative	Each year, the percent of students in the high school Total Graduation Cohort graduating after the completion of their fourth year will exceed that of the Total Graduation Cohort from the local school district.	Achieved

# **Action Plan**

Please refer to the aforementioned school-wide strategies for improving student performance and overall culture.

#### **COLLEGE PREPARATION**

### **GOAL 7: COLLEGE PREPARATION**

All graduating Green Tech High Charter School students will be prepared for higher education or careers.

## **Goal 7: Comparative Measure**

Each year, the average performance of students in the 10<sup>th</sup> grade will exceed the state average on the PSAT test in Critical Reading and Mathematics.

#### Method

This measure tracks student performance one of the most commonly used early high school college prep assessment. Students receive a scale score in critical reading, writing and mathematics. Scale scores range from 20 to 80 on each subsection with 160 as the highest possible score. As students may choose to take the test multiple times, the school reports only on a student's highest score on each subsection. Compare school averages to the New York State average for all 10<sup>th</sup> grade (sophomore) test takers in the given year.

#### **Results**

The average  $10^{th}$  grade PSAT scores were below the state average in Critical Reading and Mathematics.

# 10<sup>th</sup> Grade PSAT Performance by School Year

School Number of		Number of	Critical Reading		Mathematics	
Year	Students in	Students	School	New York	School	New York
rear	the 10 <sup>th</sup> Grade	Tested		State		State
2011-12	84	63	34.7	45.2	36.8	46.4
2012-13	90	80	37.3	45.4	38.8	46.5
2013-14	102	92	34.7	45.5	35.7	47.0

#### **Evaluation**

GTH did not achieve this measure.

#### **Additional Evidence**

This measure continues to be a challenge for our 10<sup>th</sup> grade scholars.

## **Goal 7: Comparative Measure**

Each year, the average performance of students in the 12<sup>th</sup> grade will exceed the state average on the SAT or ACT tests in reading and mathematics.

#### Method

This measure tracks student performance on one of the most commonly used high school college prep assessments.

The SAT is a national college admissions examination. Students receive a scale score in reading, writing and mathematics. Scale scores range from 200 to 800 on each subsection with 2400 as the highest possible score. As students may choose to take the test multiple times during the year, the school only reports a student's highest score. The school compares its averages the New York State average for all 12<sup>th</sup> grade (senior) test takers in the given year.

#### **Results**

The 2010 Total Cohort did not outperform the state average in reading or math on the SAT exam.

# 12<sup>th</sup> Grade SAT Performance by School Year

School Number of		Number of	Number of Reading		Mathematics	
Year	Students in	Students	School	New York	School	New York
Teal	the 12 <sup>th</sup> Grade	Tested		State		State
2011-12	47	41	381	497	373	514
2012-13	49	35	403	496	414	514
2013-14	69	45	385.9	485	417.8	501

#### **Evaluation**

GTH did not achieve this measure.

#### **Additional Evidence**

Outperforming the state on the SAT continues to be a challenge for our scholars.

(§) The percent of graduating students that meets the state's aspirational performance measure (APM), currently defined as the percentage of students in a cohort who graduate with a score of 80 or better on a math Regents exam AND 75 or better on the English Regents exam, will exceed the statewide average.

#### Method

Recognizing that remediation rates in New York's colleges are far too high, the Board of Regents has reviewed data showing the gap between high school expectations and college attainment. They reviewed data comparing the graduation rate for the 2005 cohort with the "college and career

ready" graduation rate – defined as the percentage of students in the cohort who graduated with a score 80 or better on a math Regents exam and 75 or better on the English Regents exam. The Regents view these data as an important indicator of future student success. Students who graduate high school – but do so with a score below 80 on a math Regents exam and below 75 on the English exam – are likely to require remediation in college.

#### Results

Of the 55 students in the 2010 Total Cohort who graduated in four years, 22 percent achieved a 75+ on the English Regents and an 80+ on a math Regents exam.

# Percent of Graduates Meeting the Aspirational Performance Measure<sup>21</sup>

Cohort	Charter School	Statewide <sup>22</sup>
2008		35.3
2009	36	35.3
2010	22	N/A

#### **Evaluation**

GTH did outperform the state Aspirational Performance Measure.

(§) The percent of graduating students who graduate with a Regents diploma with Advanced Designation will exceed the local district.

### Method

In establishing measures to be used by schools, districts and parents to better inform them of the progress of their students, the Regents have also set as an additional aspirational measure of achievement the percent of graduating students who earned a Regents diploma with Advanced Designation (i.e., earned 22 units of course credit; passed seven-to-nine Regents exams with a score of 65 or above; and took advanced course sequences in Career and Technical Education, the arts, or a language other than English).

#### **Results**

Of the 55 students in the 2010 Total Cohort who graduated, 20 percent did so with a Regents degree with Advanced Designation.

Percent of Graduates with a Regents Diploma with Advanced Designation<sup>23</sup>

<sup>&</sup>lt;sup>21</sup> Schools can retrieve state level graduation rates from the SED's Information and Reporting Services office. News releases and an Excel workbook containing these data are available from the <u>IRS Data Release webpage</u>.

<sup>&</sup>lt;sup>22</sup> Statewide results for the 2010 cohort are not yet available.

Cohort	Charter School	School District <sup>24</sup>
2007		10.8
2008	36	13
2009	20	N/A

#### **Evaluation**

GTH achieved this measure.

(§) Each year, 75 percent of graduating students will demonstrate their preparation for college by passing an Advanced Placement (AP) exam, a College Level Examination Program (CLEP) exam or a college level course.

#### Method

GTH students are given the option to take and AP course, the CLEP exam or take a college level course through a partnership with Hudson Valley Community College.

#### **Results**

44 percent of our graduates received credit for a college level course.

# **Graduates Passing a Course Demonstrating College Preparation**

	Number of	Percent Passing
Cohort	Graduates	the Equivalent OF
Conort		a College Level
		Course <sup>25</sup>
2009	44	9
2010	55	44

#### **Evaluation**

GTH did not achieve this measure, however the percentage increased significantly over last year. Our partnership with HVCC was introduced in the 2013-14 year.

<sup>&</sup>lt;sup>23</sup> Schools can retrieve information about diplomas conferred from the SED's Information and Reporting Services office. News releases and an Excel workbook containing these data are available from the <u>IRS Data Release webpage</u>.

<sup>&</sup>lt;sup>24</sup> District results for the 2009 cohort are not yet available.

<sup>&</sup>lt;sup>25</sup> Advanced Placement (AP) exam, a College Level Examination Program (CLEP) exam, or a college level course

**Goal 7: (§)** Each year, 75 percent of graduating students will matriculate in a college or university in the year after graduation.

#### Method

The school counseling center tracks student decisions based on college acceptance. We are establishing an alumni network to stay in contact with our graduates.

#### **Results**

Of the 47 students in the 2009 Total Cohort graduates who graduated in June, August or January, 94 percent matriculated in college within one year of graduation.

Of the 55 2010 Total Cohort graduates, 85 percent have matriculated in college.

#### **Evaluation**

GTH achieved this measure.

## **Summary of the College Preparation Goal**

Green Tech High is making progress toward meeting the college preparation outcome measures. We continue to work towards improving the student performance on the PSAT and SAT tests. The percent of graduates who received college level credit prior to graduation increased dramatically thanks to the new program with HVCC. GTH continues to have a greater percentage of students who graduate with Advanced Designation.

Туре	Measure (Accountability Plan from 2012-13 or later)	Outcome
Comparative	Each year, the average performance of students in the 10 <sup>th</sup> grade will exceed the state average on the PSAT test in Critical Reading and Mathematics.	Did Not Achieve
Comparative	Each year, the average performance of students in the 12 <sup>th</sup> grade will exceed the state average on the SAT or ACT tests in reading and mathematics.	Did Not Achieve
	(§) The percent of graduating students that meets the state's aspirational performance measure (APM), currently defined as the percentage of students in a cohort who graduate with a score of 80 or better on a math Regents exam AND 75 or better on the English Regents exam, will exceed the statewide average.	Did Not Achieve
	(§) Each year, 75 percent of graduating students will demonstrate their preparation for college by passing an Advanced Placement (AP) exam, a College Level Examination Program (CLEP) exam or a college level course.	
	(§) The percent of graduating students who graduate with a Regents diploma with Advanced Designation will exceed the local district.	
	<b>(§)</b> Each year, 75 percent of graduating students will matriculate in a college or university in the year after graduation.	Achieved

# **Action Plan**

GTH will continue to refine its college preparatory supports for scholars in the 2014-15 school year. Greater than 85 percent of our graduates have matriculated in a 2 or 4 year college within a year of graduation. To build on the recent spike in success we've established by working with the HVCC approved coursework in math and English, we will continue to work in conjunction with Hudson Valley to deliver high quality college level courses to GTH students which will reduce college costs and expose students to college level curriculum. Our staff will use Hudson Valley approved curriculum, delivered by GTH inquiry based methodologies.

# **Appendix B: Total Expenditures and Administrative Expenditures per Child**

Created Friday, August 01, 2014

# Page 1

Charter School Name: 010100860907 GREEN TECH HIGH CS

# B. Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

# 1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take total expenditures (from the unaudited 2013-14 Schedule of Functional Expenses) and <u>divide by</u> the count of students you reported on of BEDS Day. (Integers Only. No dollar signs or commas).

1. Total Expenditures Per Child   Line 1: Total Expenditures	4568792
1. Total Expenditures Per Child   Line 2: BEDS Day Pupil Count	303
1. Total Expenditures Per Child   Line 3: Divide Line 1 by Line 2	15079

# 2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2013-14 Schedule of Functional Expenses) and <u>divide by</u> the BEDS per pupil count. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officers, the treasurer, the finance or business offices, the purchasing unit, the employee personnel offices, the records management offices, or a public information and services offices. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation.

#### Please note the following:

Do not include the FTE of personnel dedicated to administration of the instructional programs.

Do not include Employee Benefit costs or expenditures in the above calculations.

A template for the Schedule of Functional Expenses is provided on page 21 of the 2012 Annual Report Guidelines to assist schools identify the categories of expenses needed to compute the two per pupil calculations. This template <u>does not</u> need to be completed or submitted on August 1st as it will be submitted November 1st as part of the audited financial statements. Therefore schools should use unaudited amounts for these per pupil calculations. (See the 2013-14 Annual Report Guidelines in "Resources" area of your portal task page).

To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the 2013-14 Schedule of Functional Expenses) and <u>divide by</u> the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).

To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).   Line 1: Relevant Personnel Services Cost (Row)	779206
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).   Line 2: Management and General Cost (Column)	00
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).   Line 3: Sum of Line 1 and Line 2	779206
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).   Line 4: BEDS Day Pupil Count	303
To calculate 'Administrative Expenditures per Child' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2013-14 Schedule of Functional Expenses) and divide by the count of students as of BEDS Day. (Integers Only. No dollar signs or commas).   Line 5: Divide Line 3 by the BEDS Day Pupil Count	2572

Thank you.



# FINANCIAL STATEMENTS AND OTHER FINANCIAL INFORMATION

JUNE 30, 2014 AND 2013

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# CUSACK & COMPANY

#### **Certified Public Accountants LLC**

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MEMBERS OF:
NEW YORK STATE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

#### INDEPENDENT AUDITOR'S REPORT

Board of Trustees Green Tech High Charter School Albany, New York

## **Report on Financial Statements**

We have audited the accompanying financial statements of Green Tech High Charter School (a nonprofit organization), which comprise the statements of financial position as of June 30, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Green Tech High Charter School as of June 30, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of functional expenses on pages 12-13 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subject to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 11, 2014, on our consideration of Green Tech High Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Green Tech High Charter School's internal control over financial reporting and compliance.

CUSACK & COMPANY, CPA'S LLC

Cusade & Congrey, CP4'S LIC

Latham, New York December 11, 2014

Statements of Financial Position June 30, 2014 and 2013

# **ASSETS**

Current Assets	<u>2014</u>	<u>2013</u>
Cash Grants and Contracts Receivable Accounts Receivable Prepaid Expense	\$ 119,851 751,923 52,288 16,348	\$ 42,996 554,605 20,339 22,740
Total Current Assets	940,410	640,680
Property and Equipment - Net	204,163	222,273
Total Assets	<u>\$ 1,144,573</u>	<u>\$ 862,953</u>
LIABILITIES AND NET ASSETS  Current Liabilities	1	
Accounts Payable and Accrued Expenses Accrued Payroll and Benefits Compensated Absences  Total Current Liabilities	\$ 819,471 192,404 18,440 1,030,315	\$ 215,037 425,268 29,882 670,187
Net Assets		
Unrestricted	114,258	192,766
Total Liabilities and Net Assets	\$ 1,144,573	\$ 862,953

# STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

	<u>2014</u>	<u>2013</u>
Revenue		
Public School District Resident Student Enrollment Students with Disabilities	\$ 4,774,336 75,971	
Grants and Contracts	73,971	82,036
Federal - Title I and IDEA	191,456	211,273
State Grants	17,500	6,220
Food Service/Children Nutrition Program	164,436	171,215
C		
Total Revenue	5,223,699	5,177,273
Expenses		
Program Services		
Regular Education	3,538,867	3,116,299
Special Education	305,100	392,982
Other Programs	366,134	344,663
Total Program Services	4,210,101	3,853,944
Management and General	1,196,374	1,414,338
Total Operating Expenses	5,406,475	5,268,282
Loss from School Operations	(182,776)	(91,009)
Other Revenue		
Contributions		
Foundations	12,726	500
Individual	3,022	300
Corporations	-	3,000
Fundraising	17,361	924
Interest Income	146	183
Miscellaneous Income	71,013	80,782
Total Other Revenue	104,268	85,689
Decrease in Net Assets	(78,508)	(5,320)
Net Assets, Beginning of Year, as Restated	192,766	198,086
Net Assets, End of Year, as Restated (2013)	<u>\$ 114,258</u>	<u>\$ 192,766</u>

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2014 AND 2013

	<u>2014</u>	<u>2013</u>
Cash Flows Provided by (Used in) Operating Activities:		
Change in Net Assets	\$ (78,508)	\$ (5,320)
Adjustments to Reconcile Change in Net Assets to Net Cash Provided by (Used in) Operating Activities:		
Depreciation	100,680	98,256
Changes in Operating Assets and Liabilities		
(Increase) Decrease in Assets Grants and Contracts Receivable Accounts Receivable Prepaid Expense Inventory	(197,318) (31,949) 6,392	(297,983) 48,771 32,209 3,740
Increase (Decrease) in Liabilities  Accounts Payable and Accrued Expenses Accrued Payroll and Benefits Compensated Absences	604,434 (232,864) (11,442)	128,913 (30,181) 4,065
Net Cash Provided by (Used in) Operating Activities	159,425	(17,530)
Cash Flows Used in Investing Activities Purchase of Property and Equipment	(82,570)	(103,761)
Cash Flows Provided by (Used in) Financing Activities Advances from Unsecured Promissory Note Principal Payments on Unsecured Promissory Note	<u>-</u>	110,000 (110,000)
Net Cash from Financing Activities		
Net Increase (Decrease) in Cash	76,855	(121,291)
Cash, Beginning of Year	42,996	164,287
Cash, End of Year	<u>\$ 119,851</u>	<u>\$ 42,996</u>
Supplemental Information: Cash Paid for Interest	<u>\$ - </u>	<u>\$ 1,210</u>

Notes to Financial Statements June 30, 2014 and 2013

#### 1. ORGANIZATION AND PURPOSE

# Organization

The mission of Green Tech High Charter School (the "School") is to prepare young men to complete high school with a Regents diploma so they will have the opportunity to attend college or choose an alternative, responsible career path as they enter adulthood. The School will succeed in this mission by providing a complete college preparatory high school curriculum that ensures every student will attain the skills and coursework necessary for a Regents diploma, including the use of computer technology, with an added knowledge and understanding of the environment.

A provisional charter, valid for five years, was granted to the School by the University of the State of New York pursuant to Article 56 of the Educational Law of the State of New York. The School began providing educational services in the fall of 2008 for the 9<sup>th</sup> grade. The provisional charter allowed for an additional grade to be added in each subsequent year until the School reaches grade 12. A limited charter renewal was granted in 2013 extending the School's operations for an additional three years. As of June 30, 2014, the School has an enrollment of approximately 350 students in the 9th-12th grades.

The School is governed by a Board of Trustees in accordance with the School's by-laws. The School is a member of the Brighter Choice Foundation, which provides start-up grants, school facilities, revolving loan funds and technical assistance to area charter schools.

# 2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION

### Financial Statement Presentation

The following summarizes the significant accounting policies consistently applied in the preparation of the School's financial statements, with references to the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) where applicable.

#### Basis of Accounting and Presentation

The accompanying financial statements have been prepared in accordance with FASB ASC "Financial Statements of Not-for-Profit Organizations" utilizing the accrual basis of accounting. This basis of accounting conforms to accounting principles generally accepted in the United States of America.

#### Support and Revenue

Grants and pledges received are measured at their fair values and reported as an increase in net assets. The School reports grants and pledges as restricted when a portion of their value is assigned to a long-term future use, long-term meaning in excess of one year for the purpose of these financial statements.

Notes to Financial Statements (Continued) June 30, 2014 and 2013

# 2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Support and Revenue (Continued)

The School reports gifts of goods and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the School reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

# Revenue Recognition

A substantial portion of the School's revenue and related receivables is derived from its billing of Albany City School District in accordance with State law, requiring the District to reimburse the School based on a per capita basis. These revenues are recognized ratably over the related school year during which they are earned.

Revenue from other governmental sources generally represents entitlement grants and are recognized as earned when allowable expenditures are incurred. Costs are subject to audit and changes, if any, are recognized in the year known.

#### Donated Services and Goods

A number of unpaid volunteers have made contributions of their time. The value of this contributed time is not reflected in these financial statements since it is not susceptible to objective measurement or valuation and it does not meet the reporting requirements of the accounting standards.

#### Grants, Contracts and Accounts Receivable

Receivables are carried at original invoice amounts less an estimate made for doubtful receivables based on a review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by identifying troubled accounts and by using historical experience applied to an aging of accounts. Receivables are written off when deemed uncollectible. Recoveries of accounts previously written off are recorded when received. A receivable is considered past due if any portion of the receivable balance is outstanding for more than 90 days. Management has determined no allowance was deemed necessary as of June 30, 2014 and 2013.

Notes to Financial Statements (Continued) June 30, 2014 and 2013

# 2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Property, Equipment and Depreciation

Acquisitions of property and equipment in excess of \$1,000 are capitalized and recorded at cost. Improvements and replacements of property and equipment are capitalized. Maintenance and repairs not improving or extending the lives of property and equipment are charged to expense as incurred. When assets are sold or retired, their cost and related accumulated depreciation is removed from the accounts and any gain or loss is reported in the statements of activities. Depreciation is provided over the estimated useful life of each class of depreciable asset (ranging from 3 to 39 years) and is computed using the straight-line method.

Conditional and Unconditional Promises to Give

At June 30, 2014 and 2013 the School had not received any conditional or unconditional promises to give.

# Functional Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs benefitted. Salaries are allocated based on estimates of total time spent, while other expenses are allocated based on estimates of the resources used

#### **Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosures. Actual results could differ from these estimates

#### Fair Value

Fair value is defined as an exchange price that would be received for an asset or paid to transfer a liability (an "exit" price) in the principal or most advantageous market for the asset or liability between market participants on the measurement date.

# Accounting for Uncertainty in Income Taxes

The School is exempt from Federal and State income tax under §501(c)(3) of the Internal Revenue Code and comparable New York State Law. The School is designated as a publicly supported organization which is not a private foundation under §509(a) of the Internal Revenue Code.

Notes to Financial Statements (Continued) June 30, 2014 and 2013

# 2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Accounting for Uncertainty in Income Taxes (Continued)

The Accounting Standards Codification requires entities to disclose in their financial statements the nature of any uncertainty in their tax position. The School has not recognized any benefits from uncertain tax positions in 2014 and believes it has no uncertain tax positions for which it is reasonably possible that the total amounts of unrecognized tax benefits will significantly increase or decrease within 12 months of the balance sheet date. Generally, federal, state and local authorities may examine the School's tax-exempt returns for three years from the date of filing; consequently, income tax returns for years prior to 2011 are no longer subject to examination by taxing authorities.

# Advertising Costs

The School expenses advertising costs as they are incurred. Advertising costs for the years ended June 30, 2014 and 2013 were \$16,368 and \$36,173, respectively.

# Subsequent Events

The School has adopted ASC 855, *Subsequent Events*, which establishes general standards of accounting for, and disclosures of, events that occur after the due date of the financial statements but before the financial statements are issued or are available to be issued. In the preparation of these financial statements and notes thereto, management has evaluated subsequent events or transactions as to any potential material impact on operations or financial position occurring through December 11, 2014, the date the financial statements were available to be issued. No such events or transactions were identified.

# 3. GRANTS, CONTRACTS AND ACCOUNTS RECEIVABLE

At June 30, 2014 and 2013, grants, contracts and accounts receivable were comprised of the following:

	<u>2014</u>			<u>2013</u>	
School District Tuition	\$	740,988	\$	546,708	
U.S. Department of Agriculture		10,935		7,897	
Other Receivables		52,288		20,339	
	<u>\$</u>	804,211	\$	574,944	

Notes to Financial Statements (Continued) June 30, 2014 and 2013

## 4. PROPERTY AND EQUIPMENT

Property and equipment are reflected at historical cost, net of related depreciation, and are comprised of the following at June 30, 2014 and 2013:

	<u>2014</u>		<u>2013</u>
Building Improvements	\$	83,481	\$ 70,798
Furniture and Fixtures		214,449	192,989
Equipment		327,946	 279,519
Total at Cost		625,876	543,306
Less: Accumulated Depreciation		(421,713)	 (321,033)
-	\$	204,163	\$ 222,273

Depreciation expense was \$100,680 and \$98,256 for the years ended June 30, 2014 and 2013, respectively.

#### 5. FACILITIES RENTAL

The School currently leases facilities through October 31, 2015 from the Brighter Choice Foundation. Net occupancy costs of the lease for the years ended June 30, 2014 and 2013 were \$742,200 and \$730,200, respectively. As of June 30, 2014 and 2013, the School owes the Foundation \$538,884 and \$105,734, respectively, for lease costs which are included in the Accounts Payable and Accrued Expenses line item in the Statement of Financial Position.

Future annual minimum lease payments required under the office lease in the year ending June 30 are approximated as follows:

2015	\$ 748,200
2016	\$ 249,400

## 6. RETIREMENT PLAN

The School has adopted a profit-sharing plan under IRC §401(k) covering all eligible employees. Beginning in the fiscal year ended June 30, 2014, the School adopted a discretionary matching contribution of up to 50% of the employee's contribution, to a maximum matching contribution of 2% of the employee's gross compensation. The School's 401(k) matching contribution for the year ended June 30, 2014 was \$29,374.

# 7. COMMITMENTS AND CONTINGENCIES

The School is subject to audits and reviews of reimbursable costs by various governmental agencies. The outcome of the audits and reviews may have the effect of retroactively increasing or decreasing revenue from various sources. These changes, if any, will be recognized in accordance with the rules and guidelines established by the various funding sources.

Notes to Financial Statements (Continued) June 30, 2014 and 2013

#### 8. CONCENTRATION OF RISK

The School receives a substantial portion of its funding from school districts where students reside. Three school districts comprised approximately 92% of total revenue and support for each of the years ended June 30, 2014 and 2013. No other funding source accounted for more than 10% of total revenue and support.

The School does occasionally maintain deposits in excess of federal insured limits. FASB ASC 850-10 identifies this as a possible concentration of credit risk requiring disclosure, regardless of the degree of risk. The risk is further managed by maintaining all deposits in high quality financial institutions.

#### 9. RESTATEMENT OF UNRESTRICTED NET ASSETS

The School's net assets as of June 30, 2012 and 2013, and the change in net assets for the year ended June 30, 2013, have been restated to correct the financial statements for the following activity:

Net Assets at June 30, 2012, as Originally Reported Tuition Revenue, Overreported Net Assets at June 30, 2012, as Restated	\$ <u>\$</u>	294,596 (96,510) 198,086
Decrease in Net Assets for the year ended June 30, 2013, as Originally Reported Tuition Revenue, Underreported Decrease in Net Assets for the year ended June 30, 2013, as Restated	\$ <u>\$</u>	(182,401) 177,081 (5,320)



SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2014

	Program Services			Supporting Services	
	Regular <u>Education</u>	Special Education	Other <u>Programs</u>	Management and General	<u>Total</u>
Salaries	\$ 1,846,259	\$ 165,224	\$ 138,499	\$ 642,837	\$ 2,792,819
Benefits and Payroll Taxes	453,575	40,591	34,025	157,927	686,118
Contracted Services	135,632	12,138	117,677	47,225	312,672
Donated Services	-	-	-	3,160	3,160
Educational Materials	65,632	5,874	-	-	71,506
Extracurricular Activities	778	-	17,730	-	18,508
Field Trips	8,288	-	622	-	8,910
Insurance	24,712	2,211	1,854	8,604	37,381
Maintenance and Repairs	123,157	11,021	9,239	42,881	186,298
Marketing and Recruitment	-	-	-	21,757	21,757
Membership Dues	-	-	-	190	190
Miscellaneous	-	-	-	4,402	4,402
Postage and Delivery	-	-	-	6,454	6,454
Professional Services	-	-	-	45,164	45,164
Rent	490,649	43,909	36,806	170,836	742,200
Sports	88,023	-	-	-	88,023
Staff Development	14,629	1,309	-	-	15,938
Supplies and Materials	63,090	5,646	-	-	68,736
Telephone and Internet	62,471	5,591	-	-	68,062
Textbooks	952	-	-	-	952
Transportation (Student)	19,650	-	-	-	19,650
Travel (General)	402	36	-	-	438
Uniforms	11,907	-	-	-	11,907
Utilities	62,504	5,594	4,689	21,763	94,550
Depreciation	66,557	5,956	4,993	23,174	100,680
Total Expenses	\$ 3,538,867	\$ 305,100	\$ 366,134	<u>\$ 1,196,374</u>	<u>\$ 5,406,475</u>

SCHEDULE OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2013

	Program Services		Supporting Services		
	Regular <u>Education</u>	Special Education	Other <u>Programs</u>	Management and General	<u>Total</u>
Salaries	\$ 1,703,383	\$ 287,087	\$ 97,014	\$ 720,971	\$ 2,808,455
Benefits and Payroll Taxes	370,768	33,522	20,461	76,255	501,006
Contracted Services	86,553	-	128,813	102,629	317,995
Educational Materials	63,425	84	-	3,832	67,341
Extracurricular Activities	9,366	-	-	-	9,366
Field Trips	10,115	-	5,071	-	15,186
Insurance	18,542	1,314	6,508	3,936	30,300
Maintenance and Repairs	43,938	5,103	3,774	138,461	191,276
Marketing and Recruitment	-	-	-	66,485	66,485
Membership Dues	-	-	-	49,634	49,634
Miscellaneous	-	-	-	19,563	19,563
Postage and Delivery	-	-	-	8,951	8,951
Professional Services	-	-	-	13,322	13,322
Rent	511,140	51,114	73,020	94,926	730,200
Sports	84,601	-	-	-	84,601
Staff Development	11,652	917	-	24,242	36,811
Supplies and Materials	18,499	150	-	35,483	54,132
Telephone and Internet	8,416	5,026	-	39,341	52,783
Textbooks	6,958	-	-	-	6,958
Transportation (Student)	11,857	-	-	-	11,857
Travel (General)	575	165	-	3,762	4,502
Uniforms	18,002	-	-	-	18,002
Utilities	50,458	4,967	7,251	8,624	71,300
Depreciation	88,051	3,533	2,751	3,921	98,256
Total Expenses	\$ 3,116,299	\$ 392,982	\$ 344,663	<u>\$ 1,414,338</u>	\$ 5,268,282

# **CUSACK & COMPANY**

#### Certified Public Accountants LLC

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AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS

MEMBERS OF:
NEW YORK STATE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees of Green Tech High Charter School

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Green Tech High Charter School (a nonprofit organization), which comprise the statements of financial position as of June 30, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated December 11, 2014.

# **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Green Tech High Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and responses, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying schedule of findings and responses to be material weaknesses. [Reference Numbers 2014-1 through 2014-8]

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Green Tech High Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and responses as Reference Numbers 2014-1 through 2014-8.

# **Green Tech High Charter School's Response to Findings**

Green Tech High Charter School's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. The School's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

# **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CUSACK & COMPANY, CPA'S LLC

Cusadet Cugny, CPA'S LIC

Latham, New York December 11, 2014

SCHEDULE OF FINDINGS AND RESPONSES
JUNE 30, 2014

The following combination of deficiencies are considered to be a material weakness in the internal control system of Green Tech High Charter School for the year ended June 30, 2014.

# Reference Number: 2014-1:

As part of our test work over internal controls, we interviewed the Business Manager to determine if the Policy & Procedures Manual is being followed in the regular course of operations. We noted the following policies and procedures listed in the manual are either not in place or not consistently being followed:

- When mail is received it is opened by the receptionist. If a check is present, the check is to be restrictively endorsed for deposit only. Once endorsed, the check is to be listed on a receipt log. The current procedure when a receipt is present is for the receptionist to forward to the Business Manager without endorsement or logging.
- Signed check payments are to be mailed to vendors by someone outside the cash disbursements process. The current procedure is for the Business Manager to mail checks directly to the vendor once they are signed by the Principal.
- Payroll expenses in the accounting records are to be periodically reconciled to the payroll reports. Currently payroll is only reconciled once a year with assistance from the auditors during substantive auditing procedures.
- Capital asset budgets are to be prepared on an annual basis. Although we determined capital asset purchases are budgeted by the School, we feel internal controls would be strengthened with a detail capital asset budget further approved by the Board of Trustees at the onset of each fiscal year.
- Capital assets are to be tagged, with a physical inventory taken at least annually and an asset deletion form utilized for disposals. None of these procedures are currently operational.

#### Reference Number: 2014-2:

Test work over internal controls related to the cash disbursements function indicated the following deviations from the Policy & Procedure Manual.

- Employee travel expense reimbursements should be completed and submitted no more than 30 days from occurrence of expense. We noted one instance where a mileage reimbursement was submitted in May for travel dates in January, well outside the 30 day window.
- Test work showed several supporting documents for cash disbursements failing to show indication of approval by Principal as required.
- Purchase orders are required for certain items but test work showed that they were not always being used properly, if at all. We recommend the School utilize purchase orders for transactions as required with a copy retained with the supporting documents for that disbursement.

SCHEDULE OF FINDINGS AND RESPONSES (CONTINUED)

JUNE 30, 2014

# Reference Number: 2014-3:

Test work over internal controls related to the cash receipts function noted several items with support which we deemed to be insufficient. For example, we noted receipts from school lunch sales and sporting events which listed only the cash received for that day or event. We recommend that supporting documentation such as a "Z-Out" from the cafeteria register be retained or procedures such as pre-numbered tickets be utilized for sporting events. The current condition of internal controls over these physical cash receipt collections leave the School potentially exposed to theft or other misappropriation of funds.

# Reference Number: 2014-4:

Test work over internal controls related to the payroll function indicated the following deviations from the Policy & Procedure Manual.

- A Personnel Action Form is required to be completed for any changes to an employee's payroll
  information. Although we noted mitigating controls, such as salary authorization letters from
  the Principal, we recommend this procedure be removed or followed in accordance with the
  Policy & Procedure Manual.
- An Employee Termination Form is required to be completed for all terminations of employment. Although we noted mitigating controls, such as a copy of employee's resignation letter or email, we recommend this procedure be removed or followed in accordance with the Policy & Procedure Manual.
- We noted several timesheets which were not signed by employees and/or supervisors as required. All employees required to complete a timesheet should sign each sheet or payroll should not be initiated by finance.
- We noted a bonus payment to an employee was made 9 days in advance of the actual payroll date with a general school check. Although this check was noted on the payroll journal and not paid twice, we recommend this practice of paying any employee in advance be avoided. All employee pay should be paid through the payroll service provider.

#### **Reference Number: 2014-5:**

During preliminary audit test work the School provided trial balance reports containing balances which were not reconciled to supporting documentation. These balances were deemed to be an inaccurate reflection of the School's financial position since they required further adjustment by an outside assistant.

#### **Reference Number: 2014-6:**

During test work we noted that some bank reconciliations were missing signature indicating they were reviewed by the Principal, and also contained several outstanding checks which were in excess of 1 year old. We noted that although 1 bank account has a minimal balance (<\$500) no formal reconciliations were being prepared. We recommend all bank statements and reconciliations be reviewed by the Principal or other responsible individual and indicated as such with their initials or signature. In addition, stale outstanding checks should be reviewed with the vendor contacted or a check reissued as deemed necessary.

SCHEDULE OF FINDINGS AND RESPONSES (CONTINUED)
JUNE 30, 2014

# Reference Number: 2014-7:

During our test work over the School's accounts payable, we noted that the balance comprised approximately 72% of total assets and of that balance approximately 57% were older than 90 days. We also noted during test work that the School has received notices of potential termination of services from both their utility and insurance providers for lack of payment. This test work is an indication that the School lacks a current ability to pay bills in a timely manner which could have a significant impact on their future capabilities to continue operations. We recommend that the School continually monitor accounts payable and other liability balances to ensure timely payment is made to vendors. Additionally the School should consider contacting vendors for payment options if they are unable to meet these obligations in a timely manner.

## Reference Number: 2014-8:

General Comment – We recommend the School consider the hiring of an individual to assist the Business Manager in the daily financial activities of the School. This person would be involved primarily in processing disbursement claims and preparing receipts for deposit in adherence to the Policy & Procedure Manual. This person should have an educational background preferably in accounting or finance and prior experience with Schools or Non-Profit Organizations. We believe the utilization of such an assistant would help alleviate the volume of financial activity and review and approval currently being completed by the Principal and allow further time for the Business Manager to focus less on administrative tasks.

General Comment – We believe with the implementation of the above recommendation, the Business Manager will be able to focus on the reconciliation of ledger accounts, specifically on the Balance Sheet. During preliminary test work, we noted these accounts were not reconciled on a routine basis.

## **Management's Response to Recommendations:**

Management has responded to the above referenced findings by implementing the recommendations, where economically feasible, and initiating a plan of action to further resolve items which have not been immediately addressed. The School has hired additional assistance with financial processing and record keeping in response to the above findings. The School's management will be aggressive in resolving internal control issues in a timely manner going forward.

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December 11, 2014

To the Board of Trustees Green Tech High Charter School Albany, New York

We have audited the financial statements of Green Tech High Charter School for the year ended June 30, 2014, and have issued our report thereon dated December 11, 2014. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and, *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated June 27, 2014. Professional standards also require that we communicate to you the following information related to our audit.

# Significant Audit Findings

# Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Green Tech High Charter School are described in Note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the School during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no sensitive estimates affecting the financial statements.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. There were no sensitive estimates affecting the financial statements.

The financial statement disclosures are neutral, consistent and clear.

## Difficulties Encountered in Performing the Audit

The original audit fieldwork scheduled for mid-September was delayed until late October due to the incomplete nature of the financial books and records. Further delays in receiving the final audit information resulted in the completion of the audit and submission of draft reports mid-December.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. The attached schedule (1) summarizes uncorrected misstatements of the financial statements, if applicable. Management has determined that their effects are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. The attached schedule (2) summarizes corrected misstatements of the financial statements, if applicable. Management has determined that their effects are material, either individually or in the aggregate, to the financial statements taken as a whole.

## Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

# Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 11, 2014.

# Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the School's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

# Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the School's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention. The following items were deemed significant enough to warrant the attention of governance:

The following combination of deficiencies are considered to be a material weakness in the internal control system of Green Tech High Charter School for the year ending June 30, 2014.

## Reference Number: 2014-1:

As part of our test work over internal controls, we interviewed the Business Manager to determine if the Policy & Procedures Manual is being followed in the regular course of operations. We noted the following policies and procedures listed in the manual are either not in place or not consistently being followed:

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- Purchase orders are required for certain items but test work showed that they were not always being used properly, if at all. We recommend the School utilize purchase orders for transactions as required with a copy retained with the supporting documents for that disbursement.

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- We noted a bonus payment to an employee was made 9 days in advance of the actual payroll date with a general school check. Although this check was noted on the payroll journal and not paid twice, we recommend this practice of paying any employee in advance be avoided. All employee pay should be paid through the payroll service provider.

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signature. In addition, stale outstanding checks should be reviewed with the vendor contacted or a check reissued as deemed necessary.

#### Reference Number: 2014-7:

During our test work over the School's accounts payable, we noted that the balance comprised approximately 72% of total assets and of that balance approximately 57% were older than 90 days. We also noted during test work that the School has received notices of potential termination of services from both their utility and insurance providers for lack of payment. This test work is an indication that the School lacks a current ability to pay bills in a timely manner which could have a significant impact on their future capabilities to continue operations. We recommend that the School continually monitor accounts payable and other liability balances to ensure timely payment is made to vendors. Additionally the School should consider contacting vendors for payment options if they are unable to meet these obligations in a timely manner.

#### Reference Number: 2014-8:

General Comment – We recommend the School consider the hiring of an individual to assist the Business Manager in the daily financial activities of the School. This person would be involved primarily in processing disbursement claims and preparing receipts for deposit in adherence to the Policy & Procedure Manual. This person should have an educational background preferably in accounting or finance and prior experience with Schools or Non-Profit Organizations. We believe the utilization of such an assistant would help alleviate the volume of financial activity and review and approval currently being completed by the Principal and allow further time for the Business Manager to focus less on administrative tasks.

General Comment – We believe with the implementation of the above recommendation, the Business Manager will be able to focus on the reconciliation of ledger accounts, specifically on the Balance Sheet. During preliminary test work, we noted these accounts were not reconciled on a routine basis.

#### **Management's Response to Recommendations:**

Management has responded to the above referenced findings by implementing the recommendations, where economically feasible, and initiating a plan of action to further resolve items which have not been immediately addressed. The School has hired additional assistance with financial processing and record keeping in response to the above findings. The School's management will be aggressive in resolving internal control issues in a timely manner going forward.

#### Finding 2014-9 Outsourcing of Financial Statement Preparation Process to Your Auditors

Though the School's finance committee includes staff and board members capable of preparing a complete set of financial statements and related footnotes in accordance with generally accepted accounting principles, they have elected to outsource this function. This decision was made in order to manage the audit workload and provide enhanced accountability through third-party analysis. To this end, Cusack & Company, CPA's LLC has assisted the School in preparing its financial statements. Management continues to make all management decisions and perform all management functions. Additionally, management has designated an individual who possesses suitable skill, knowledge and experience to oversee our services. Such individual is responsible to evaluate the

adequacy and results of the services performed, accepts responsibility for the results of the services, and maintains control and monitors such services.

#### Other Matters

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with U.S. generally accepted accounting principles, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

This information is intended solely for the use of the Board of Trustees and management of Green Tech High Charter School and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Cusack & Company, CPA's LLC

Cusade + Caymy, CP4's LIC

**Green Tech High Charter** Prepared by\_ 2618 **SCHEDULE 2 Adjusting Journal Entries** Page 1 Reviewed by\_ Date **Net Income** Account Workpaper Reference Number Description Debit Credit Effect Type AJE01 Adjusting 06/30/14 12200 ACCRUED REVENUE 11,720.54 43000 PRIVATE GRANTS-OTHER 12,725.90 42205 E-RATE PHONE/CABLE/INTER 13,291.00 52720 INTERNET 17,131.43 52710 CELL PHONE SERVICE 20,606.01 (11,720.54) Reclass Accrued Revenue and Erate C-6 AJE02 06/30/14 Adjusting 14099 ACCUMULATED DEPRECIATION 1,193.00 14199 ACCUMULATED DEPRECIATION 994.00 ACCUMULATED DEPRECIATION 565.00 14399 DEPRECIATION 764.00 59900 764.00 H-1 Reclass A/D and Depreciation Expense AJE03 Adjusting 06/30/14 40199 PRIOR YEAR ADJUSTMENTS 80,570.90 39000 RETAINED EARNINGS 80,570.90 (80,570.90)Net Asset Restatement TOTAL 120,066.34 120,066.34 (91,527.44)

#### CUSACK & COMPANY

#### **Certified Public Accountants LLC**

7 Airport Park Boulevard Latham, New York 12110 (518) 786-3550 Fax (518) 786-1538 E-Mail Address: info@ Cusackcpa.com www.cusackcpa.com

Members of:
American Institute of
Certified Public Accountants

MEMBERS OF:
NEW YORK STATE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

December 11, 2014

To the Board of Trustees Green Tech High Charter School

In planning and performing our audit of the financial statements of Green Tech High Charter School as of and for the year ended June 30, 2014, in accordance with auditing standards generally accepted in the United States of America, we considered Green Tech High Charter School's internal control over financial reporting (internal control) as a basis for designing audit procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected on a timely basis. We identified the following deficiencies in internal control that we consider to be material weaknesses (Reference Number 1 through 8).

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiency in Green Tech High Charter School's internal control to be a significant deficiency (Reference Number 9).

The following combination of deficiencies are considered to be a material weakness in the internal control system of Green Tech High Charter School for the year ending June 30, 2014.

#### Reference Number: 2014-1:

As part of our test work over internal controls, we interviewed the Business Manager to determine if the Policy & Procedures Manual is being followed in the regular course of operations. We noted the following policies and procedures listed in the manual are either not in place or not consistently being followed:

- When mail is received it is opened by the receptionist. If a check is present, the check is to be restrictively endorsed for deposit only. Once endorsed, the check is to be listed on a receipt log. The current procedure when a receipt is present is for the receptionist to forward to the Business Manager without endorsement or logging.
- Signed check payments are to be mailed to vendors by someone outside the cash disbursements process. The current procedure is for the Business Manager to mail checks directly to the vendor once they are signed by the Principal.
- Payroll expenses in the accounting records are to be periodically reconciled to the payroll reports. Currently payroll is only reconciled once a year with assistance from the auditors during substantive auditing procedures.
- Capital asset budgets are to be prepared on an annual basis. Although we determined capital asset purchases are budgeted by the School, we feel internal controls would be strengthened with a detail capital asset budget further approved by the Board of Trustees at the onset of each fiscal year.
- Capital assets are to be tagged, with a physical inventory taken at least annually and an asset deletion form utilized for disposals. None of these procedures are currently operational.

#### Reference Number: 2014-2:

Test work over internal controls related to the cash disbursements function indicated the following deviations from the Policy & Procedure Manual.

- Employee travel expense reimbursements should be completed and submitted no more than 30 days from occurrence of expense. We noted one instance where a mileage reimbursement was submitted in May for travel dates in January, well outside the 30 day window.
- Test work showed several supporting documents for cash disbursements failing to show indication of approval by Principal as required.
- Purchase orders are required for certain items but test work showed that they were not always being used properly, if at all. We recommend the School utilize purchase orders for transactions as required with a copy retained with the supporting documents for that disbursement.

#### Reference Number: 2014-3:

Test work over internal controls related to the cash receipts function noted several items with support which we deemed to be insufficient. For example, we noted receipts from school lunch sales and sporting events which listed only the cash received for that day or event. We recommend that supporting documentation such as a "Z-Out" from the cafeteria register be retained or procedures such as pre-numbered tickets be utilized for sporting events. The current condition of internal controls over these physical cash receipt collections leave the School potentially exposed to theft or other misappropriation of funds.

#### Reference Number: 2014-4:

Test work over internal controls related to the payroll function indicated the following deviations from the Policy & Procedure Manual.

- A Personnel Action Form is required to be completed for any changes to an employee's payroll information. Although we noted mitigating controls, such as salary authorization letters from the Principal, we recommend this procedure be removed or followed in accordance with the Policy & Procedure Manual.
- An Employee Termination Form is required to be completed for all terminations of employment. Although we noted mitigating controls, such as a copy of employee's resignation letter or email, we recommend this procedure be removed or followed in accordance with the Policy & Procedure Manual.
- We noted several timesheets which were not signed by employees and/or supervisors as required. All employees required to complete a timesheet should sign each sheet or payroll should not be initiated by finance.
- We noted a bonus payment to an employee was made 9 days in advance of the actual payroll date with a general school check. Although this check was noted on the payroll journal and not paid twice, we recommend this practice of paying any employee in advance be avoided. All employee pay should be paid through the payroll service provider.

#### Reference Number: 2014-5:

During preliminary audit test work the School provided trial balance reports containing balances which were not reconciled to supporting documentation. These balances were deemed to be an inaccurate reflection of the School's financial position since they required further adjustment by an outside assistant.

#### Reference Number: 2014-6:

During test work we noted that some bank reconciliations were missing signature indicating they were reviewed by the Principal, and also contained several outstanding checks which were in excess of 1 year old. We noted that although 1 bank account has a minimal balance (<\$500) no formal reconciliations were being prepared. We recommend all bank statements and reconciliations be

reviewed by the Principal or other responsible individual and indicated as such with their initials or signature. In addition, stale outstanding checks should be reviewed with the vendor contacted or a check reissued as deemed necessary.

#### Reference Number: 2014-7:

During our test work over the School's accounts payable, we noted that the balance comprised approximately 72% of total assets and of that balance approximately 57% were older than 90 days. We also noted during test work that the School has received notices of potential termination of services from both their utility and insurance providers for lack of payment. This test work is an indication that the School lacks a current ability to pay bills in a timely manner which could have a significant impact on their future capabilities to continue operations. We recommend that the School continually monitor accounts payable and other liability balances to ensure timely payment is made to vendors. Additionally the School should consider contacting vendors for payment options if they are unable to meet these obligations in a timely manner.

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#### **Management's Response to Recommendations:**

Management has responded to the above referenced findings by implementing the recommendations, where economically feasible, and initiating a plan of action to further resolve items which have not been immediately addressed. The School has hired additional assistance with financial processing and record keeping in response to the above findings. The School's management will be aggressive in resolving internal control issues in a timely manner going forward.

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functions. Additionally, management has designated an individual who possesses suitable skill, knowledge and experience to oversee our services. Such individual is responsible to evaluate the adequacy and results of the services performed, accepts responsibility for the results of the services, and maintains control and monitors such services.

This communication is intended solely for the information and use of management, the Board of Trustees, and others within Green Tech High Charter School, and is not intended to be and should not be used by anyone other than these specified parties.

Sincerely,

CUSACK & COMPANY, CPA'S LLC

Cusade & Caymy, CP4's LIC

			C		High Charte / Operating 2014-15							
Total Revenue Total Expenses Net Income		-	1,306,826 1,293,250	-	-	1,306,826 1,269,250	-	-	1,306,526 1,269,250		1,306,526 1,269,250	-
Actual Student Enrollment			13,576 340	- :		37,576 340	- :	. :	37,276 340	<u>:</u> :	37,276 340	- 1
Total Paid Student Enrollment		Prior Year Actual		Quarter - 7/1 - 1			- luarter - 10/1 -			rter - 1/1 - 3/31		er - 4/1 - 6/30
REVENUE										Current Variance Y BLANK. IF Current	Column(s) are left b	
REVENUES FROM STATE SOURCES		Budget numbers for								rent Budget column i he entire column shou		GE CELLS MU
Per Pupil Revenue	CY Per Pupil Rate		iiiiod iii	51 101 1110 0	in c column t	o register. Ti	utilizing the	OUTULE D	DDOL! COIGIIII L	no critir o dolarriir sinoe	na be completed.	
Albany CSD	14,072		963,932	-	- 1	963,932	-	-	963,932		963,932	_
Bethlehem	12,513	-	3,128		-	3,128		-	3,128		3,128	-
Cohoes	11,791		5,896			5,896		-	5,896		5,896	-
Green Island	12,662	-	6,331		-	6,331		-	6,331		6,331	-
East Greenbush	11,659		8,744	-	-	8,744	-	-	8,744		8,744	-
Guilderland	11,354	-	2,839	-	-	2,839	-	-	2,839		2,839	-
Lansingburgh	9,352	-	7,014	-	-	7,014	-	-	7,014		7,014	-
Menands	15,870	-	3,968	-	-	3,968	-	-	3,968		3,968	-
North Colonie	10,708	-	2,677	-	-	2,677	-	-	2,677		2,677	-
Ravena Coeymans Selkirk	13,289	-	3,322	-	-	3,322	-	-	3,322		3,322	-
Rensselaer	8,884		4,442	-	-	4,442	-		4,442		4,442	-
Schenectady CSD	12,015	-	75,094	-	-	75,094	-	-	75,094		75,094	-
South Colonie	12,137		-	-	-	-	-		-			-
Troy CSD	15,986	-	75,934	-	-	75,934	-	-	75,934		75,934	-
Watervliet	9,404	-	11,755	-	-	11,755	-	-	11,755		11,755	-
School District - ALL OTHER		-	-	-	-	-	-	-				-
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	12,113	-	1,175,076	-	-	1,175,076	-	-	1,175,076		1,175,076	
Special Education Revenue Grants		•	31,250	-	-	31,250			31,250	-	31,250	-
Stimulus								1				
		-	-			-		-	-	-	•	
DYCD (Department of Youth and Community Developmt.) Other			1.500		-	1.500		-	1.200		1,200	-
Other		-	1,500			1,500		-	1,200		1,200	_
TOTAL REVENUE FROM STATE SOURCES			1,207,826	-		1,207,826			1,207,526		1,207,526	-
TOTAL REVENUE FROM STATE SOURCES			1,207,020			1,207,020			1,207,526		1,207,520	
REVENUE FROM FEDERAL FUNDING												
IDEA Special Needs		-	7,250			7,250	-	-	7,250		7,250	-
Title I		-			-			-	-			-
Title Funding - Other		-	27,500	-	-	27,500		-	27,500		27,500	-
School Food Service (Free Lunch)			36,750	-	-	36,750		-	36,750		36,750	-
Grants												
Charter School Program (CSP) Planning & Implementation					-			-				-
Other		-	-	-	-	-	-	-	-			-
Other			-					-			-	
TOTAL REVENUE FROM FEDERAL SOURCES			71,500	-	-	71,500	-	-	71,500		71,500	
LOCAL and OTHER REVENUE												
Contributions and Donations			6.250		- 1	6.250	-		6.250		6.250	
Fundraising			8,750			8,750	-		8,750		8,750	-
Erate Reimbursement		-		-		-		-	-			-
Earnings on Investments			-	-		-	-	-				-
Interest Income		-	-	-		-		-	-			-
Food Service (Income from meals)			5,750	-	-	5,750	-	-	5,750		5,750	-
Text Book		-		-		-		-	-			-
OTHER			6,750	-	-	6,750	-	-	6,750		6,750	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES			27,500			27,500		-	27,500		27,500	-
			1,306,826						1,306,526			

			Gre	een Tech High Charte Budget / Operating 2014-15								
Total Revenue Total Expenses Vet Income Actual Student Enrollment		-	1,306,826 1,293,250 13,576 340		1,306,826 1,269,250 37,576 340	-	-	1,306,526 1,269,250 37,276 340	-	-	1,306,526 1,269,250 37,276 340	- - - -
Total Paid Student Enrollment		Prior Year Actual			-	- uarter - 10/1 - 1	.	-	- Quarter - 1/1 -	3/31	-	- uarter - 4/1 - 6/30
		2013-14		Current Variance	Original	Current	Variance	Original	Current	Variance	Original	Current Varia
EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions											
Executive Management	1.00		32,136		32,136	-	-	32,136	-		32,136	-
Instructional Management Deans, Directors & Coordinators	5.00	-	81.705		81.705	-	-	81.705	-	-	81.705	-
CEO / Directors & Coordinators	5.00	-	81,705 14,935		81,705 14,935	-		81,705 14,935			81,705 14,935	-
Operation / Business Manager	1.00	-	11,537		11,537	-	-	11,537	-	-	11,537	-
Administrative Staff TOTAL ADMINISTRATIVE STAFF	2.00		12,854		12,854	-	-	12,854	-		12,854	-
	10.00	-	153,167		153,167	-	- 1	153,167	-	-	153,167	-
INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	19.00		255,029		255,029			255,029			255,029	
Teachers - SPED	3.00	-	29,907		29,907	-	-	29,907		-	29,907	-
Substitute Teachers	-	-			-	-	-			-	-	-
Teaching Assistants Specialty Teachers	12.00 1.00	-	152,870	-	152,870	-		152,870	-		152,870	-
Aides	2.00	-	6,427		6,427	-	-	6,427	-		6,427	-
Therapists & Counselors	3.00	-	28,668		28,668	-	-	28,668		-	28,668	-
Other TOTAL INSTRUCTIONAL	40.00	-	26,407 499,308	-	26,407 499,308	-	-	26,407 499,308		-	26,407 499,308	
	40.00		499,300	-1 -	499,308	-	- 1	499,308	-	- 1	499,308	-1
NON-INSTRUCTIONAL PERSONNEL COSTS Nurse	1.00		11,700		11,700			11 700			11,700	
Nurse Librarian	1.00		11,700		11,700	-		11,700	-	- :	11,700	
Custodian	-	-	-		-	-	-	-			-	-
Security Other	4.00	-	27,310		27,310	-	-	27,310	-	-	27,310	-
TOTAL NON-INSTRUCTIONAL	5.00		39.010		39.010	-	-	39.010		-	39.010	-
					,			,.			,.	
SUBTOTAL PERSONNEL SERVICE COSTS	55.00		691,485		691,485	-		691,485	-	-	691,485	-
PAYROLL TAXES AND BENEFITS												
Payroll Taxes Fringe / Employee Benefits		-	67,766 83,174		67,766 83,174	-	-	67,766 83,174	-	-	67,766 83,174	-
Retirement / Pension		-			- 03,174	-	-	- 03,174		-	- 03,174	-
TOTAL PAYROLL TAXES AND BENEFITS		-	150,940		150,940	-	-	150,940	-	-	150,940	-
TOTAL PERSONNEL SERVICE COSTS	55.00		842,425		842,425	-	-	842,425	-	-	842,425	-
CONTRACTED SERVICES												'
Accounting / Audit			4,500		4,500	-	-	4,500	-		4,500	
Legal		-	2,500		2,500	-	-	2,500	-	-	2,500	-
Management Company Fee Nurse Services		-	-		-	-	-	-	-	-	-	-
Food Service / School Lunch		-	-		-	-	-	-		-	-	-
Payroll Services		-	1,550		1,550	-	-	1,550	-	-	1,550	-
Special Ed Services Titlement Services (i.e. Title I)		-	7,250		7,250	-	-	7,250	-	-	7,250	-
Other Purchased / Professional / Consulting		-	17,000		17,000	-	-	17,000		-	17,000	-
TOTAL CONTRACTED SERVICES		-	32,800		32,800	-	-	32,800	-	-	32,800	-
SCHOOL OPERATIONS												
Board Expenses		-	125		125	-	-	125	-	-	125	-
Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials		-	6,500	-	6,500	-	-	6,500	-	-	6,500	-
Textbooks / Workbooks			1,250		1,250			1,250			1,250	
Supplies & Materials other		-	500		500	-	-	500		-	500	-
Equipment / Furniture Telephone		-	750 4,000		750 4,000	-	-	750 4,000		-	750 4,000	-
Technology			4,000 8,750		4,000 8,750	-		4,000 8,750			4,000 8,750	
Student Testing & Assessment		-	3,250		3,250	-	-	3,250	-	-	3,250	-
Field Trips Transportation (student)		-	2,125		2,125	-	-	2,125	-		2,125	
Transportation (student) Student Services - other			4,750 125		4,750 125	-		4,750 125		- 1	4,750 125	-
Office Expense		-	14,750		14,750	-	-	14,750	-		14,750	-
Staff Development Staff Recruitment		-	5,000		5,000	-		5,000	-	-	5,000	-
Staff Recruitment Student Recruitment / Marketing			375 7.500		375 7,500	-		375 7,500	-		375 7,500	-
School Meals / Lunch			30,500		30,500			30,500			30,500	-
Travel (Staff)		-	1,250		1,250	-		1,250	-		1,250	-
Fundraising Other			8,750 33,750		8,750 33,750	-		8,750 33,750	-	- :	8,750 33,750	
TOTAL SCHOOL OPERATIONS		-	134,000		134,000	-	-	134,000	-	-	134,000	
FACILITY OPERATION & MAINTENANCE												
Insurance		-	8,125		8,125	-		8,125			8,125	-
Janitorial Parities		-	23,750		23,750	-		23,750		-	23,750	-
Building and Land Rent / Lease Repairs & Maintenance		-	184,050 17,500		184,050 17,500	-	-	184,050 17,500	-	-	184,050 17,500	
Equipment / Furniture			17,500		-		- 1	-	-		17,500	-
Security			1,725		1,725	-	-	1,725			1,725	-
Utilities TOTAL FACILITY OPERATION & MAINTENANCE		-	24,875	-	24,875	-	-	24,875 260,025		-	24,875 260,025	
					260,025	-		260,025			∠60,025	-
DEPRECIATION & AMORTIZATION PESSENCES / CONTINGENCY		-	24,000	-	-	-		-	-	-	-	-
RESERVES / CONTINGENCY				-		-						-
OTAL EXPENSES			1,293,250		1,269,250	-		1,269,250	-		1,269,250	-
ET INCOME			13,576		37,576	-	-	37,276	-		37,276	-

		G	Budget a	High Charte / Operating 2014-15									
Total Revenue	-	1,306,826	-	-	1,306,826	-		1,306,526	-	-	1,306,526	-	
Total Expenses	-	1,293,250	-	-	1,269,250	-	-	1,269,250	-	-	1,269,250	-	
Net Income	-	13,576	-	-	37,576	-	-	37,276	-	-	37,276	-	
Actual Student Enrollment	-	340	-	-	340	-	-	340	-	-	340	-	
Total Paid Student Enrollment			-	-	-	-	-		-	-	-	-	
	Prior Year Actual	1st (	Quarter - 7/1 - 1	9/30	2nd Q	uarter - 10/1 -	12/31	3rd (	Quarter - 1/1 - :	3/31	4th C	uarter - 4/1 - 6	/30
	2013-14	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance	Original	Current	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*													
Albany CSD	-	274		-	274	-	-	274		-	274	-	
Bethlehem	-	1	-	-	1	-	-	1		-	1	-	
Cohoes		2		-	2	-	-	2	-	-	2	-	
Green Island	-	2	-	-	2	-	-	2		-	2	-	
East Greenbush		3	-	-	3	-		3		-	3	-	
Guilderland		1 3	-	-	1 3		-	1		-	1	-	
Lansingburgh		3	-	-	3			3		-	3	-	
Menands North Colonie		1		-	1	-	-	1	-	-	1	-	
Ravena Coeymans Selkirk	-	1		-				1		-	1		
Rensselaer	-	2		-	2			2		-	2		
Schenectady CSD		25			25			25			25	-	
South Colonie		25			25		-	20		-	- 25		
Troy CSD		19		-	19	-	-	19	-	-	19	-	
Watervliet		5		-	5	-	-	5	-	-	5	-	
School District - ALL OTHER		-		-	-	-	-	-	-	-	-	-	
TOTAL ENROLLMENT		340	-		340			340			340	-	
REVENUE PER PUPIL		3,844	-		3,844			3,843			3,843	-	

			Green Te	ech High Ch	arter School	
			Budo	get / Opera 2014-15		
Total Revenue Total Expenses Net Income Actual Student Enrollment Total Paid Student Enrollment	Expenses ncome I Student Enrollment		5,226,704 5,101,000 125,704	-	5,226,704 (5,101,000) 125,704	5,226,704 (5,101,000) 125,704
			Total Year		VARIA	
		Original	Current	Variance	Original vs. PY	Current vs. PY
REVENUE						
REVENUES FROM STATE SOURCES						
Per Pupil Revenue	CY Per Pupil Rate					
Albany CSD Bethlehem	14,072 12,513	3,855,728 12,512	3,855,728 12,512	-	3,855,728 12,512	3,855,728 12,512
Cohoes	12,513	23.584	23.584		23.584	23.584
Green Island	12,662	25,324	25,324		25,324	25,324
East Greenbush	11,659	34,976	34,976	-	34,976	34,976
Guilderland	11,354	11,356	11,356	-	11,356	11,356
Lansingburgh	9,352	28,056	28,056		28,056	28,056
Menands	15,870	15,872	15,872	-	15,872	15,872
North Colonie	10,708	10,708	10,708	-	10,708	10,708
Ravena Coeymans Selkirk Rensselaer	13,289 8,884	13,288 17,768	13,288 17,768	-	13,288 17,768	13,288 17,768
Schenectady CSD	12,015	300,376	300,376		300,376	300,376
South Colonie	12,137	- 300,370	-	-	- 500,370	-
Troy CSD	15,986	303,736	303,736		303,736	303,736
Watervliet	9,404	47,020	47,020	-	47,020	47,020
School District - ALL OTHER	-	-	-	-	-	
TOTAL Per Pupil Revenue (Average Districts Per Pupil Funding)	12,113	4,700,304	4,700,304	-	4,700,304	4,700,304
Special Education Revenue		125,000	125,000	-	125,000	125,000
Grants Stimulus						
DYCD (Department of Youth and Community Developmt.)		1	-			
Other		5,400	5,400	-	5,400	5,400
Other			-			
TOTAL REVENUE FROM STATE SOURCES		4,830,704	4,830,704	-	4,830,704	4,830,704
REVENUE FROM FEDERAL FUNDING						
IDEA Special Needs		29,000	29,000	-	29,000	29,000
Title I				-		
Title Funding - Other		110,000	110,000	-	110,000	110,000
School Food Service (Free Lunch)		147,000	147,000	-	147,000	147,000
Grants						
Charter School Program (CSP) Planning & Implementation		-	-	-	-	-
Other Other		-	-			
TOTAL REVENUE FROM FEDERAL SOURCES		286.000	286.000		286,000	286.000
		200,000	200,000		200,000	200,000
LOCAL and OTHER REVENUE						
Contributions and Donations		25,000	25,000	-	25,000	25,000
Fundraising Erate Reimbursement		35,000	35,000	-	35,000	35,000
Earnings on Investments			-			
Interest Income			-	-	-	-
Food Service (Income from meals)		23,000	23,000	-	23,000	23,000
Text Book		-	-	-	-	-
OTHER		27,000	27,000		27,000	27,000
TOTAL REVENUE FROM LOCAL and OTHER SOURCES		110,000	110,000		110,000	110,000
TOTAL REVENUE		5,226,704	5,226,704	-	5,226,704	5.226.704

			Green Te Budg		DESCRIPTION OF ASSUMPTIONS		
otal Revenue otal Expenses let Income ctual Student Enrollment		5,226,704 5,101,000 125,704	5,226,704 5,101,000 125,704	-	5,226,704 (5,101,000) 125,704	5,226,704 (5,101,000) 125,704	
otal Paid Student Enrollment	1		Total Year		VARIAN	ICE	
		Original	Current	Variance	Original vs. PY	Current vs. PY	
XPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS	No. of Positions						
Executive Management Instructional Management	1.00	128,544	128,544	-	(128,544)	(128,544)	
Deans, Directors & Coordinators	5.00	326,820	326,820	-	(326,820)	(326,820)	
CFO / Director of Finance Operation / Business Manager	1.00	59,740 46,148	59,740 46,148		(59,740) (46,148)	(59,740) (46,148)	
Administrative Staff	2.00	51,416	51,416	-	(51,416)	(51,416)	
TOTAL ADMINISTRATIVE STAFF	10.00	612,668	612,668	-	(612,668)	(612,668)	
INSTRUCTIONAL PERSONNEL COSTS Teachers - Regular	19.00	1.020.116	1 020 116		(1.020.116)	(1.020.116)	
Teachers - SPED	3.00	119,628	119,628	-	(119,628)	(119,628)	
Substitute Teachers Teaching Assistants	12.00	-	-		-	-	
Specialty Teachers	1.00	611,480	611,480		(611,480)	(611,480)	
Aides	2.00	25,708	25,708	-	(25,708)	(25,708)	
Therapists & Counselors Other	3.00	114,672 105,628	114,672 105,628		(114,672) (105,628)	(114,672) (105,628)	
TOTAL INSTRUCTIONAL	40.00	1,997,232	1,997,232		(1,997,232)	(1,997,232)	
NON-INSTRUCTIONAL PERSONNEL COSTS		44.00-	** ***			(1/ 000)	
Nurse Librarian	1.00	46,800	46,800	-	(46,800)	(46,800)	
Custodian	-	-	-	-	-	-	
Security Other	4.00	109,240	109,240		(109,240)	(109,240)	
TOTAL NON-INSTRUCTIONAL	5.00	156,040	156,040	-	(156,040)	(156,040)	
SUBTOTAL PERSONNEL SERVICE COSTS	55.00	2,765,940	2,765,940	-	(2,765,940)	(2,765,940)	
PAYROLL TAXES AND BENEFITS							
Payroll Taxes Fringe / Employee Benefits	ŀ	271,064 332,696	271,064 332,696		(271,064)	(271,064)	
Retirement / Pension	ļ	-	-	-	-	- 1	
TOTAL PAYROLL TAXES AND BENEFITS		603,760	603,760		(603,760)	(603,760)	
TOTAL PERSONNEL SERVICE COSTS	55.00	3,369,700	3,369,700	-	(3,369,700)	(3,369,700)	
CONTRACTED SERVICES Accounting / Audit	1	18.000	18.000		(18,000)	(18,000)	
Legal		10,000	10,000	-	(10,000)	(10,000)	
Management Company Fee Nurse Services	ŀ	-	-				
Food Service / School Lunch		-	-	-	-	-	
Payroll Services Special Ed Services	ŀ	6,200	6,200		(6,200)	(6,200)	
Titlement Services (i.e. Title I)		29,000	29,000		(29,000)	(29,000)	
Other Purchased / Professional / Consulting TOTAL CONTRACTED SERVICES	ŀ	68,000 131,200	68,000 131,200	-	(68,000)	(68,000) (131,200)	
SCHOOL OPERATIONS					(	, , , , , ,	
Board Expenses	[	500	500	-	(500)	(500)	
Classroom / Teaching Supplies & Materials Special Ed Supplies & Materials	ŀ	26,000	26,000		(26,000)	(26,000)	
Textbooks / Workbooks	[	5,000	5,000	-	(5,000)	(5,000)	
Supplies & Materials other Equipment / Furniture	ŀ	2,000 3.000	2,000 3.000	- 1	(2,000)	(2,000)	
Telephone	ľ	16,000	16,000	- 1	(16,000)	(16,000)	
Technology Student Testing & Assessment	-	35,000 13,000	35,000 13,000	-	(35,000)	(35,000) (13,000)	
Field Trips	ŀ	8,500	8,500		(8,500)	(8,500)	
Transportation (student) Student Services - other	[	19,000 500	19,000 500	-	(19,000) (500)	(19,000) (500)	
Office Expense	ŀ	59,000	59,000		(59,000)	(59,000)	
Staff Development Staff Recruitment	ļ	20,000	20,000	-	(20,000)	(20,000)	
Student Recruitment / Marketing	ŀ	1,500 30,000	1,500 30,000		(1,500)	(1,500)	
School Meals / Lunch	ļ	122,000	122,000	-	(122,000)	(122,000)	
Travel (Staff) Fundraising	ŀ	5,000 35.000	5,000 35.000		(5,000)	(5,000)	
Other	ļ	135,000	135,000		(135,000)	(135,000)	
TOTAL SCHOOL OPERATIONS	L	536,000	536,000	-	(536,000)	(536,000)	
FACILITY OPERATION & MAINTENANCE Insurance	1	32,500	32,500	.1	(32,500)	(32,500)	
Janitorial	ļ	95,000	95,000	-	(95,000)	(95,000)	
Building and Land Rent / Lease Repairs & Maintenance	ŀ	736,200 70,000	736,200 70,000	- 1	(736,200) (70,000)	(736,200) (70,000)	
Equipment / Furniture	ľ	-	-		-	-	
Security Utilities	-	6,900 99,500	6,900 99,500		(6,900) (99,500)	(6,900) (99,500)	
TOTAL FACILITY OPERATION & MAINTENANCE		1,040,100	1,040,100	-	(1,040,100)	(1,040,100)	
DEPRECIATION & AMORTIZATION RESERVES / CONTINGENCY	Ī	24,000	24,000	-	(24,000)	(24,000)	
			5,101,000		(5,101,000)	(5,101,000)	
OTAL EXPENSES		5,101,000					

		DESCRIPTION OF ASSUMPTIONS				
otal Revenue	5,226,704	5,226,704	-	5,226,704	5,226,704	
otal Expenses	5,101,000	5,101,000	-	(5,101,000)	(5,101,000)	
let Income	125,704	125,704	-	125,704	125,704	
ictual Student Enrollment						
otal Paid Student Enrollment						
		Total Year		VARIA	NCF	
	Original	Current	Variance	Original vs. PY	Current vs. PY	
NROLLMENT - *School Districts Are Linked To Above Entries*						
Albany CSD						
Bethlehem						
Cohoes						
Green Island						
East Greenbush						
Guilderland						
Lansingburgh						
Menands						
North Colonie						
Ravena Coeymans Selkirk						
Rensselaer						
Schenectady CSD						
South Colonie						
Troy CSD						
Watervliet School District - ALL OTHER						
OTAL ENROLLMENT						
OTAL LINIOLLINEIN						
REVENUE PER PUPIL						

## **Appendix E: Disclosure of Financial Interest Form**

Created Friday, August 01, 2014

### Page 1

#### 010100860907 GREEN TECH HIGH CS

An Appendix E: Disclosure of Financial Interest Form must be completed for each active Trustee who served on the charter school's Board of Trustees during the 2013-14 school year. Trustees are at times difficult to track down in the summer months. Trustees may complete and submit at their leisure (but before the deadline) their individual form at:

http://fluidsurveys.com/surveys/vickie-smith/appendix-e-trustee-disclosure-form/. Trustees may download and/or email their forms to you upon completion.

Trustees who are technologically advanced may complete the survey using their smartphones or other mobile devices by downloading the this bar code link to the surveyhttps://fluidsurveys.com/account/surveys/540612/publish/qrcode/. (Make sure you have the bar code application reader on your phone).

If a Trustee is unable to complete the form by the deadline (i.e, out of the country), the school is responsible for submitting the information required on the form for that individual trustee.

Just send the links via email today to your Trustees requesting that they each complete their form as soon as possible. Thank you.

Yes, each member of the school's Board of Trustees has received a link to the Disclosure of Financial Interest Form.

Yes

Thank you.

# **Appendix F: BOT Membership Table**

Created Friday, August 01, 2014

## Page 1

15

#### 010100860907 GREEN TECH HIGH CS

#### 1. Current Board Member Information

Full Name of Individual Board (Officer or Rep).  1 David E. Nardolillo  2 Pam Williams  Secretary  Yes  Law  Expires June 30 2015  Expires June 30 2015  Academic Excellence, Governance  2 Pam Williams  Secretary  Yes  Law  Expires June 30 2015  Academic Excellence, Governance  2 Pam Williams  Secretary  Yes  Budget, Accounting & Finance  4 Peter Stoll  Member  Yes  Not for Profit  Expires June 30 2014  Strategic Planning  5 Franklin Esson  Member  Yes  Government Relations  Franklin Esson  Member  Yes  Budget, Accounting & Finance  1 year term  Tyear term  Tenative June 30 2014  Strategic Planning  Strategic Planning  Strategic Planning  Strategic Planning  5 Franklin Esson  Member  Yes  Government Relations  Franklin Esson  Member  Yes  Budget, Accounting & Strategic Planning  Strategic Plannin							
NardolilloExcellence, Governance2Pam WilliamsSecretaryYesLawExpires June 30 2015Academic Excellence, Strategic Planning3Vincent CommissoTreasurer YesBudget, Accounting & FinanceExpires June 30 2014Budget/Finance4Peter StollMemberYesNot for ProfitExpires June 30 2014Strategic Planning5Franklin EssonMemberYesGovernment RelationsExpires June 30 2014Strategic Planning6Gen ZacharyParent RepYes1 year term7Denard MemberYesBudget, Accounting & Expires 6/2017Budget/Finance, Governance		Individual	Board (Officer	_	&/or Additional	(include date of election	
Excellence, Strategic Planning  3 Vincent Commisso Treasurer Yes Budget, Accounting & Finance  4 Peter Stoll Member Yes Not for Profit Expires June 30 2014 Strategic Planning  5 Franklin Esson Member Yes Government Relations  6 Gen Zachary Parent Rep Yes 1 year term  7 Denard Member Yes Budget, 3 year term Expires 6/2017 Budget/Finance, Governance	1		Chair/President	Yes	Law	Expires June 30 2015	Excellence,
Commisso  Accounting & Finance  4 Peter Stoll Member Yes Not for Profit Expires June 30 2014 Strategic Planning  5 Franklin Esson Member Yes Government Relations  6 Gen Zachary Parent Rep Yes 1 year term  7 Denard Member Yes Budget, 3 year term Budget/Finance, Cummings  Accounting & Expires June 30 2014  Budget/Finance, Governance	2	Pam Williams	Secretary	Yes	Law	Expires June 30 2015	Excellence, Strategic
Franklin Esson Member Yes Government Relations  6 Gen Zachary Parent Rep Yes 1 year term  7 Denard Member Yes Budget, 3 year term Budget/Finance, Cummings Accounting & expires 6/2017 Governance	3		Treasurer	Yes	Accounting &	Expires June 30 2014	Budget/Finance
Relations  6 Gen Zachary Parent Rep Yes 1 year term  7 Denard Member Yes Budget, 3 year term Budget/Finance, Cummings Accounting & expires 6/2017 Governance	4	Peter Stoll	Member	Yes	Not for Profit	Expires June 30 2014	-
7 Denard Member Yes Budget, 3 year term Budget/Finance, Cummings Accounting & expires 6/2017 Governance	5	Franklin Esson	Member	Yes		Expires June 30 2014	
Cummings Accounting & expires 6/2017 Governance	6	Gen Zachary	Parent Rep	Yes		1 year term	
	7		Member	Yes	Accounting &	3	

2. Total Number of Members Joining Board during the 2013-14 school year

3. Total Number of Members Departing the Board during the 2013-14 school year

4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?

5. How many times did the Board meet during the 2013-14 school year?

6. How many times will the Board meet during the 2014-15 school year?

6

Thank you.

#### Green Tech High Charter School

#### **Appendix H: Enrollment and Retention Efforts**

Per the 2010 revised Charter Schools Act, charter schools are now required to take good faith steps to meet local enrollment targets across three areas. These are impoverished students, special education students and English Language Learners (ELL). Our percentage of impoverished and special education students already meets or exceeds the local district.

Our ELL percentage does not. Albany is not considered a high density ELL district. The district (in 2011) had an ELL percentage of total population of just 6%. With numbers this small, it is possible that many same-language families have chosen to remain together for cohesiveness; therefore remaining in their current district setting (K-12) provides continuity for potentially close knit ELL communities. If you were to contrast Albany, for example, against Bronx District #9 with 26% ELL, this would present a much less challenging scenario, given the fact that there would be enough numbers of ELL students that realistically could be spread between both charter school and traditional public school options.

Going forward, we will endeavor to find ways to reach this population of students for enrollment purposes. Our present methods include a multi-language website translation tool, as well as paper marketing materials and applications being written in multiple languages. We also have on staff Arabic and Spanish speaking staff members for the purposes of translation for both initial inquiries regarding enrollment, to attending parent conferences and other meetings for already enrolled ELL students. We recognize that the effort needs to go beyond those more customary methods. Moving forward, we will utilize a host of methods.

In addition, Green Tech High has a summer recruitment schedule in which we update social media weekly, provide school orientation and have a presence at local multicultural community events.

#### English Language Learners

- Offers of presentations about our school model in venues where ELL families gather, such as mosques, churches, and community centers
- Other advertising (e.g. radio, TV, flyer) in languages other than English
- Personal outreach by multi-lingual GTHCS staff
- Outreach to specialized feeder schools and programs, including 8th grades at local district and charter schools
- Advertising and school materials are translated as needed
- Multi-Lingual translation function on our school's homepage
- Attended and recruited at summer events: African American Arts Festival, Hispanic-American Festival, G.E. for Kids Day, Local Basketball Leagues, Family Reunions/Barbecues

# **Appendix I: Teacher and Administrator Attrition**

Created Friday, August 01, 2014

## Page 1

Charter School Name: 010100860907 GREEN TECH HIGH CS

Instructions for completing the Teacher and Administrator Attrition Tables ALL charter schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2013, the FTE for added staff from July 1, 2013 through June 30, 2014, and the FTE for any departed staff from July 1, 2013 through June 30, 2014 using the two tables provided.

#### 2013-14 Teacher Attrition Table

FTE Teachers on June 30, 2013	FTE Teachers Additions 7/1/13 – 6/30/14	FTE Teacher Departures 7/1/13 – 6/30/14
36	6	6

#### 2013-14 Administrator Position Attrition Table

FTE Administrator Positions On 6/30/2013	FTE Administrator Additions 7/1/13 - 6/30/14	FTE Administrator Departures 7/1/13 – 6/30/14
7	3	1

#### Thank you

# Required Form: 2013-14 Appendix E - Disclosure of Financial Interest Form

Created Tuesday, August 26, 2014

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	- 3	1		

# Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

you to input your signature on page 2 of the form. Thank you.
1. Trustee Name:
David E Nardolillo
2. Charter School Name:
Green Tech Charter High School
Steeli Teeli Charle, Iligii School
3. Charter Authorizer:
SUNY
4. *Your Home Address:
4. *Your Home Address:   Street Address
4. *Your Home Address:   City/State
4. *Your Home Address:   Zip
5. *Your Business Address
5. *Your Business Address   Street Address
5. *Your Business Address   City/State
5. *Your Business Address   Zip
6. *Daytime Phone Number:
7. *E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

- Chair/President
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

## Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

# Required Form: 2013-14 Appendix E - Disclosure of Financial Interest Form

Form
Created Tuesday, August 26, 2014 Updated Monday, May 18, 2015 https://fluidsurveys.com/account/surveys/540612/responses/export//surveys/vickie-smith/appendix-e-trustee-disclosure-form/5540
Page 1
Please open the link to this form using <b>Google Chrome</b> as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.
1. Trustee Name:
John Haller
2. Charter School Name:
Green Tech Charter High School
3. Charter Authorizer:
SUNY
4. *Your Home Address:
4. *Your Home Address:   Street Address
4. *Your Home Address:   City/State
4. *Your Home Address:   Zip
5. *Your Business Address
5. *Your Business Address   Street Address
5. *Your Business Address   City/State
5. *Your Business Address   Zip
6. *Daytime Phone Number:
7. *E-mail Address:
8. Select all positions you held on Board:

(check all that apply)

- Other, please specify...: member
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

## Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

# Required Form: 2013-14 Appendix E - Disclosure of Financial Interest Form

Created Wednesday, August 27, 2014

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# Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

you to input your signature on page 2 of the form. Thank you.
1. Trustee Name:
Peter Stoll
2. Charter School Name:
Green Tech Charter High School
3. Charter Authorizer:
SUNY
4. *Your Home Address:
4. *Your Home Address:   Street Address
4. *Your Home Address:   City/State
4. *Your Home Address:   Zip
5. *Your Business Address
5. *Your Business Address   Street Address
5. *Your Business Address   City/State
5. *Your Business Address   Zip
6. *Daytime Phone Number:
7. *E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

- Other, please specify...
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

(No response)

# 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next

[cmoeY.0] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Position Held	(No response)
[cmoeY.1] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Responsibilities	(No response)
[cmoeY.2] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Salary	(No response)
[cmoeY.3] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Start Date	(No response)

## Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

# Required Form: 2013-14 Appendix E - Disclosure of Financial Interest Form

Created Wednesday, August 27, 2014

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# Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow

8. Select all positions you held on Board:

(check all that apply)

- Vice Chair/Vice President
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

#### Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

# Required Form: 2013-14 Appendix E - Disclosure of Financial Interest Form

Created Wednesday, August 27, 2014

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# Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

you to input your signature on page 2 of the form. Thank you.
1. Trustee Name:
Pamela Williams
2. Charter School Name:
Green Tech Charter High School
3. Charter Authorizer:
SUNY
4. *Your Home Address:
4. *Your Home Address:   Street Address
4. *Your Home Address:   City/State
4. *Your Home Address:   Zip
5. *Your Business Address
5. *Your Business Address   Street Address
5. *Your Business Address   City/State
5. *Your Business Address   Zip
6. *Daytime Phone Number:
7. *E-mail Address:

(check all that apply)

8. Select all positions you held on Board:

- Secretary
- 9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

#### Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

# Required Form: 2013-14 Appendix E - Disclosure of Financial Interest Form

Created Friday, August 29, 2014

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# Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

you to input your signature on page 2 of the form. Thank you.
1. Trustee Name:
Franklin Esson
2. Chartan Cahaal Nama
2. Charter School Name:
Green Tech Charter High School
3. Charter Authorizer:
SUNY
4. *Your Home Address:
4. *Your Home Address:   Street Address
4. *Your Home Address:   City/State
4. *Your Home Address:   Zip
5. *Your Business Address
5. *Your Business Address   Street Address
5. *Your Business Address   City/State
5. *Your Business Address   Zip
6. *Daytime Phone Number:
7. *E-mail Address:
8. Select all positions you held on Board:

(check all that apply)

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9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

 $N_{\alpha}$ 

#### Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

Yes

13a. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

	Date(s) of Transactions	Nature of Financial Interest/Transaction	Steps Taken to Avoid Conflict of Interest (e.g., did not vote, did not participate in discussion)	Name of Person Holding Interest and Relationship to You
1	6/13/14	donation	no conflict of interest	Franklin Esson - self
2				
3				
4				
5				

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee